

## Appendix to Non-GAAP Reconciliations EPG Conference 2019



### **Xylem Inc. Non-GAAP Measures**

Management reviews key performance indicators including revenue, gross margins, segment operating income and margins, orders growth, working capital and backlog, among others. In addition, we consider certain non-GAAP (or "adjusted") measures to be useful to management and investors evaluating our operating performance for the periods presented, and to provide a tool for evaluating our ongoing operations, liquidity and management of assets. This information can assist investors in assessing our financial performance and measures our ability to generate capital for deployment among competing strategic alternatives and initiatives, including but not limited to, dividends acquisitions, share repurchases and debt repayment. Excluding revenue, Xylem provides guidance only on a non-GAAP basis due to the inherent difficulty in forecasting certain amounts that would be included in GAAP earnings, such as discrete tax items, without unreasonable effort. These adjusted metrics are consistent with how management views our business and are used to make financial, operating and planning decisions. These metrics, however, are not measures of financial performance under GAAP and should not be considered a substitute for revenue, operating income, net income, earnings per share (basic and diluted) or net cash from operating activities as determined in accordance with GAAP. We consider the following non-GAAP measures, which may not be comparable to similarly titled measures reported by other companies, to be key performance indicators:

"Organic revenue" and "Organic orders" defined as revenue and orders, respectively, excluding the impact of fluctuations in foreign currency translation and contributions from acquisitions and divestitures. Divestitures include sales of insignificant portions of our business that did not meet the criteria for classification as a discontinued operation. The period-over-period change resulting from foreign currency translation impacts is determined by translating current period and prior period activity using the same currency conversion rate.

"Constant currency" defined as financial results adjusted for foreign currency translation impacts by translating current period and prior period activity using the same currency conversion rate. This approach is used for countries whose functional currency is not the U.S. dollar.

"EBITDA" defined as earnings before interest, taxes, depreciation and amortization expense. "Adjusted EBITDA" reflects the adjustment to EBITDA to exclude share-based compensation charges, restructuring and realignment costs, Sensus acquisition related costs, gain or loss from sale of businesses and special charges.

"Adjusted Operating Income", "Adjusted Operating Margin", "Adjusted Segment Operating Income", "Adjusted Net Income" and "Adjusted EPS" defined as operating income, segment operating income, adjusted net income and earnings per share, adjusted to exclude restructuring and realignment costs, Sensus acquisition related costs, gain or loss from sale of businesses, special charges and tax-related special items, as applicable.

"Free Cash Flow" defined as net cash from operating activities, as reported in the Statement of Cash Flow, less capital expenditures as well as adjustments for other significant items that impact current results which management believes are not related to our ongoing operations and performance. Our definition of free cash flow does not consider certain non-discretionary cash payments, such as debt.

"Realignment costs" defined as costs not included in restructuring costs that are incurred as part of actions taken to reposition our business, including items such as professional fees, severance, relocation, travel, facility set-up and other costs.

"Sensus Acquisition Related Costs "defined as costs incurred by the Company associated with the acquisition of Sensus that are being reported within operating income. These costs include integration costs, acquisition costs, costs related to the recognition of the backlog intangible asset amortization recorded in purchase accounting.

"Special charges" defined as costs incurred by the Company, such as acquisition and integration related costs not included in "Sensus Acquisition Related Costs", non-cash impairment charges, due diligence costs and other special non-operating items.

"Tax-related special items" defined as tax items, such as tax return versus tax provision adjustments, tax exam impacts, tax law change impacts, significant reserves for cash repatriation, excess tax benefits/losses and other discrete tax adjustments.

#### 2018 Xylem Inc. Non-GAAP Reconciliation Reported vs. Organic & Constant Currency Orders (\$ Millions)

				(⊅ IVIIIIOn	5/				
	(As Reported - GAAP)				(As Adjusted - Organic)				Constant Currency
		(A)	(B) Change	% Change	(C)	(D)	(E) = B+C+D Change	(F) = E/A % Change	(G) = (E - C) / A
Year Ended December 31	2018 Orders	2017 Orders	2018 v. 2017	2018 v. 2017	Acq./Div.	FX Impact	Adj. 2018 v. 2017	Adj. 2018 v. 2017	
Xylem Inc.	5,437	4,868	569	12%	(88)	(27)	454	9%	11%
Water Infrastructure	2,255	2,112	143	7%	-	(3)	140	7%	7%
Applied Water	1,557	1,476	81	5%	12	(10)	83	6%	5%
Measurement & Control Solutions	1,625	1,280	345	27%	(100)	(14)	231	18%	26%

#### 2018 Xylem Inc. Non-GAAP Reconciliation Reported vs. Organic & Constant Currency Revenue (\$ Millions)

	(As Reported - GAAP)				(As Adjusted - Organic)				Constant Currency
		(A)	(B) Change	% Change	(C)	(D)	(E) = B+C+D <b>Change</b>	(F) = E/A <b>% Change</b>	(G) = (E - C) / A
	2018 Revenue	2017 Revenue	2018 v. 2017	2018 v. 2017	Acq./Div.	FX Impact	Adj. 2018 v. 2017	Adj. 2018 v. 2017	
Year Ended December 31									
Xylem Inc.	5,207	4,707	500	11%	(87)	(23)	390	8%	10%
Water Infrastructure	2,176	2,004	172	9%	-	4	176	9%	9%
Applied Water	1,534	1,421	113	8%	10	(10)	113	8%	7%
Measurement & Control Solutions	s 1,497	1,282	215	17%	(97)	(17)	101	8%	15%

#### Xylem Inc. Non-GAAP Reconciliation Adjusted Operating Income

,	YTD
	2018
Total Revenue	
Total Xylem	5,207
Water Infrastructure	2,176
Applied Water	1,534
Measurement & Control Solutions	1,497
Operating Income	
Total Xylem	654
Water Infrastructure	359
Applied Water	236
Measurement & Control Solutions	118
Total Segments	713
Operating Margin	
Total Xylem	12.6%
Water Infrastructure	16.5%
Applied Water	15.4%
Measurement & Control Solutions	7.9%
Total Segments	13.7%
Special Charges	
Total Xylem	12
Water Infrastructure	2
Applied Water	
Measurement & Control Solutions	5
Total Segments	7
Restructuring & Realignment Costs	
Total Xylem	48
Water Infrastructure	20
Applied Water	10
Measurement & Control Solutions	18
Total Segments	48
Adjusted Operating Income	
Total Xylem	714
Water Infrastructure	381
Applied Water	246
Measurement & Control Solutions	141
Total Segments	768
Adjusted Operating Margin	
• Total Xylem	13.7%
Water Infrastructure	17.5%
Applied Water	16.0%
<ul> <li>Measurement &amp; Control Solutions</li> </ul>	9.4%
Total Segments	14.7%

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#### Xylem Inc. Non-GAAP Reconciliation EBITDA and Adjusted EBITDA by Quarter (\$ Millions)

	2018	2017	2016
Income	549	330	260
me Tax Expense	36	136	80
rest Expense (Income), net	78	79	68
reciation	117	109	87
ortization	144	125	64
TDA	924	779	559
re-based Compensation	30	21	18
tructuring & Realignment	47	41	47
s/(Gain) from sale of business	-	10	-
sus Acquisition Related Costs	-	14	46
cial Charges	12	13	5
usted EBITDA	1,013	878	675
enue	5,207	4,707	3,771
usted EBITDA Margin	19.5%	18.7%	17.9%

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