XYLEM INC. INVESTOR PRESENTATION

BAIRD 2014 INDUSTRIAL CONFERENCE

NOVEMBER 11, 2014



FORWARD-LOOKING STATEMENTS

This document contains information that may constitute "forward-looking statements." Forward-looking statements by their nature address matters that are, to different degrees, uncertain. Generally, the words "anticipate," "estimate," "expect," "project," "intend," "plan," "believe," "target" and similar expressions identify forward-looking statements, which generally are not historical in nature. However, the absence of these words or similar expressions does not mean that a statement is not forward-looking.

These forward-looking statements include, but are not limited to, statements about the capitalization of Xylem Inc. (the "Company"), the Company's restructuring and realignment, future strategic plans and other statements that describe the Company's business strategy, outlook, objectives, plans, intentions or goals, and any discussion of future operating or financial performance. All statements that address operating performance, events or developments that we expect or anticipate will occur in the future — including statements relating to orders, revenues, operating margins and earnings per share growth, and statements expressing general views about future operating results — are forward-looking statements.

Caution should be taken not to place undue reliance on any such forward-looking statements because they involve risks, uncertainties and other factors that could cause actual results to differ materially from those expressed or implied in, or reasonably inferred from, such statements. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law. In addition, forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from the Company's historical experience and our present expectations or projections. These risks and uncertainties include, but are not limited to, those set forth in Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2013, and those described from time to time in subsequent reports filed with the Securities and Exchange Commission.



WHY SHOULD YOU INVEST IN XYLEM?

INVESTMENT HIGHLIGHTS

- Focused Pure Water Play
- Leading Market Positions in Highly Fragmented Industry
- Fortress Brands & World Class
 Distribution
- Diverse Geographic & End Market Exposure
- ~40% Recurring Revenue Driven from Large Installed Base
- Strong Financial Position & Cash Flow Generation



STRONG FOUNDATION & FUNDAMENTALS WITH OPPORTUNITY TO OUTPERFORM



FOCUSED ON WATER CHALLENGES

PRODUCTIVITY



Problem:

Delivery and use of water as a factor of production is highly inefficient

Solutions:

- Energy efficient pumps
- Advanced water treatment
- Analytical instrumentation

QUALITY



Problem:

Management of wastewater is energy-intensive, expensive, and inefficient

Solutions:

- Smart pumps
- Advanced wastewater treatment
- Analytical instrumentation

RESILIENCE



Problem:

Communities face rising economic risks from water variability (flooding, scarcity)

Solutions:

- Dewatering pumps
- Advanced water treatment
- Analytical instrumentation

BY ADDRESSING OUR CUSTOMERS BIGGEST WATER CHALLENGES WE WILL CREATE ECONOMIC VALUE FOR OUR CUSTOMERS



HOW WILL XYLEM IMPROVE PERFORMANCE?

REIGNITE "XMS"

The Xylem Management System ("XMS") defines how we create value.

It integrates our key strategic operating processes to drive superior growth and operational excellence, efficient capital deployment, and strong, consistent leadership

TOP PRIORITIES

Accelerate Revenue Growth

- Increase Emerging Market Penetration
- Drive a Focused Industrial Growth Strategy
- Integrate & Enhance Front End Capabilities
- Differentiated Investment Strategy to Rebalance the Portfolio and Drive Innovation

Improve Operating Cost Position

- Manage General & Administrative Costs
- Expand Global Sourcing Capabilities
- Drive Lean Six Sigma More Consistently,
 Deeper and Across the Entire Organization

FOCUSED ON EXECUTION & DRIVING ACCOUNTABILITY



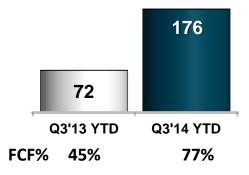
2014 FINANCIAL PERFORMANCE HIGHLIGHTS



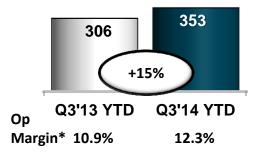
REVENUE



FREE CASH FLOW *



OPERATING INCOME*



EPS*



Highlights

- Strong 3Q Order growth, entering 4Q with solid backlog
- Significant operating margin improvement
- Improved cash flow generation & conversion
- Focused on efficient capital deployment; increased returns to shareholders

FOCUSED ON MEETING 2014 COMMITMENTS ... SETTING THE STAGE FOR 2015





THANK YOU FOR YOUR INTEREST



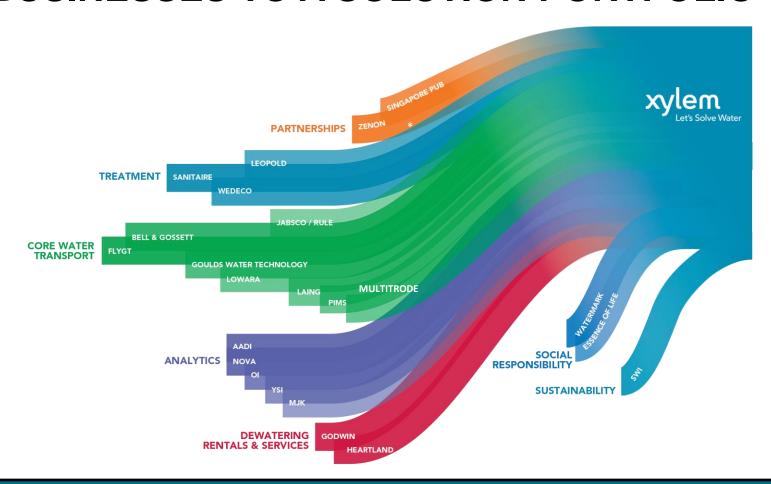
APPENDIX



XYLEM OVERVIEW



JOURNEY FROM A PORTFOLIO OF BUSINESSES TO A SOLUTION PORTFOLIO



EVOLUTION TO A LEADING GLOBAL WATER TECHNOLGY PROVIDER



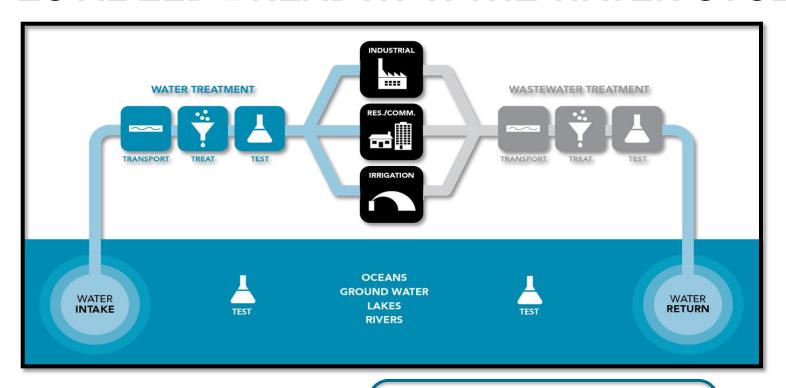
SECULAR DRIVERS PROVIDE FOR COMPELLING LONG-TERM GROWTH



- We acknowledge that these compelling long-term <u>secular</u> drivers will provide for long-term growth opportunities
- We focus on addressing water challenges across diversified & cyclical end markets



SPECIALIZED BREADTH IN THE WATER CYCLE



- Global Water Industry: \$500B
 - Public Utilities
 - Design & Build Firms
 - Equipment & Service Providers

- Xylem's SAM: \$35B
 - Technology Intensive
 - Critical Applications
 - Knowledge-Based Services

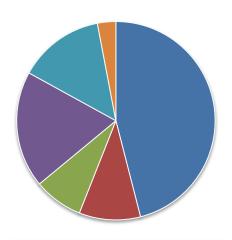
UNIQUELY POSITIONED TO SOLVE THE WORLD'S GROWING WATER CHALLENGES



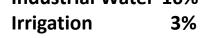
SERVING CRITICAL NEEDS

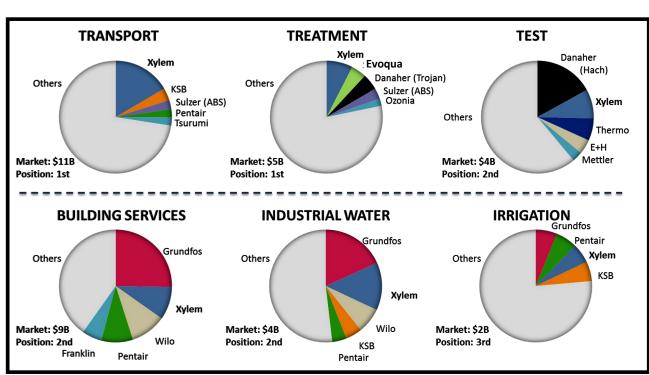
REVENUE BY APPLICATION

(2013 Revenue)









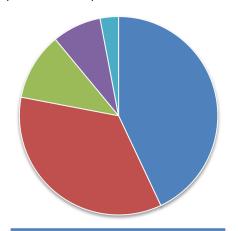
SIGNIFICANT GROWTH OPPORTUNITY IN HIGHLY FRAGMENTED INDUSTRY



DIVERSE CUSTOMER BASE

REVENUE BY END MARKET

(2013 Revenue)



Industrial 45% **Public Utility** 34% **Commercial** 11% 7% Residential 3%

Agriculture



















FOR THE ONES WHO GET IT DONE







OUR BROAD PORTFOLIO ALLOWS US TO ADDRESS A DIVERSE SET OF END MARKETS ... AND PROVIDES FOR A UNIQUE INVESTMENT OPPORTUNITY

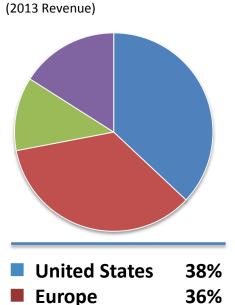


GLOBAL MARKET PRESENCE



- 360+ Global Locations
 - 50 Emerging Market Sales & Service Centers
 - 11 Emerging Market Production Facilities
- Reaching Customers in More Than 150 Countries

REVENUE BY GEOGRAPHY



A Growing Emerging Market
Presence ... Today ~20%

12%

14%

Asia Pac

Rest of World

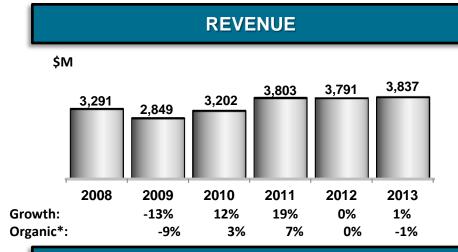
GLOBAL SCALE & LOCAL PRESENCE PROVIDE A COMPETITIVE ADVANTAGE



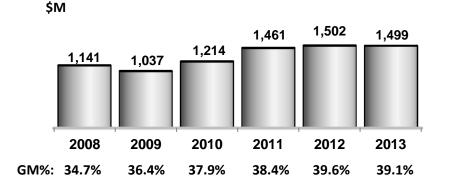
FINANCIAL OVERVIEW



HISTORICAL XYLEM PERFORMANCE

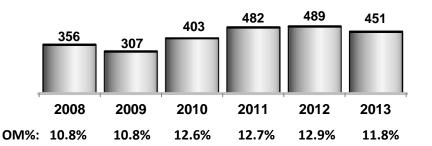


GROSS PROFIT & MARGIN



OPERATING INCOME & MARGIN*

\$M



'08-'13 Revenue up 17%; 3% CAGR

- New Product Development
- Emerging Market Growth
- Analytics and Dewatering Platforms

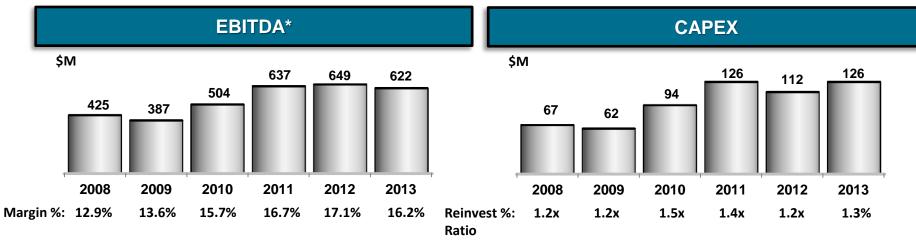
100 Bps Operating Margin Expansion

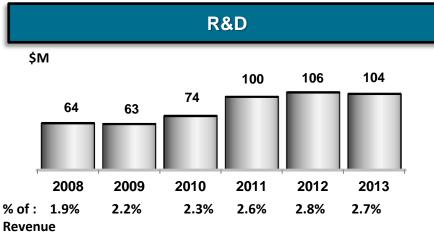
- Pricing Improvements; Lean & Global Sourcing
- Deployed ~\$100M in Restructuring
- Includes \$33M Stand-Alone Costs
- 2013 impacted by lower Public Utility CAPEX spending and weak European market conditions

OPPORTUNITY TO ACCELERATE GROWTH AND IMPROVE OPERATING PERFORMANCE



HISTORICAL XYLEM PERFORMANCE





Strong Operating Cash Flow Generation

- EBITDA Up 47% Since 2008; 8% CAGR
- Better Price Execution
- Increase in Portfolio Profitability
- Improved Productivity

Generate, Reinvest, Grow

- Increasing R&D Investment
- Capex Reinvestment Ratio >1

STRONG CASH GENERATION FUNDS CONTINUED GROWTH INVESTMENT



STRONG FINANCIAL POSITION

CAPITAL SUMMARY			
Sept. 30, 2014	(\$ Millions)		
Cash	529		
Debt	1,240		
Net Debt	711		
Shareholders' Equity	2,193		
Net Capital	2,904		
Net Debt to Net Capital	24%		

Liquidity and Cash Management

- Access to Revolver and Commercial Paper for Short-Term Liquidity Requirements
- No Debt Maturities Until 2016 & 2021

Pension & OPEB

• Status: 103% (Funded Plans); 67% (Overall)

CAPITAL DEPLOYMENT STRATEGY

Invest in Organic Growth Initiatives

- Differentiated Product Development
- Maintenance & Investment Capex

Inorganic Growth Investments

- Acquire Bolt-on and Close-to-Core Companies
- Strategic & Financial Filters Drive Disciplined Approach
- Proven Track Record

Return Capital to Shareholders

- Dividends
- Share Repurchase Programs

BALANCED CAPITAL DEPLOYMENT TO ENHANCE SHAREHOLDER RETURNS



ACQUISITION SCORECARD

✓ Completed ➤ Not AchievedOn Track

Acquisition	Invested \$M	Year Completed	Strategic Fit	Gross Margin Accretive	IRR > Risk Adj. Cost of Capital	Mid- Teens ROIC	Cash Return 7-9 Years	EPS Accretive After Yr 1
Laing	\$30	2009	✓	×	✓	✓	×	×
Nova	\$384	2010	✓	✓	✓	•	•	✓
Godwin	\$585	2010	✓	✓	✓	•	•	✓
OI	\$25	2010	✓	✓	✓	•	•	✓
YSI	\$310	2011	✓	✓	✓	•	•	✓
Through 2012				Added ~200 Bps				Added ~\$0.45
МЈК	\$13	2012	✓	•	•	•	•	✓
Heartland	\$29	2012	✓	•	•	•	•	✓
PIMS	\$57	2013	✓	•	•	•	•	✓
MultiTrode	\$26	2013	✓	•	•	•	•	*



SEGMENT OVERVIEW & FINANCIAL PERFORMANCE



SEGMENT OVERVIEW

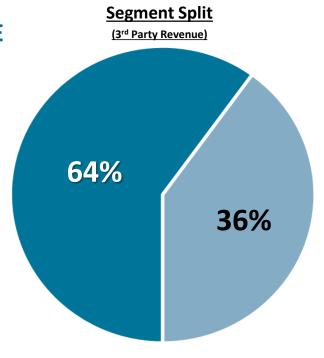
WATER INFRASTRUCTURE

Market Size: \$20B

2013 Revenues: \$2.5B

2013 Op Margin*: 13.1%

- World's Largest Waste Water Pump
 Dewatering Services Provider
- Broad Portfolio of Filtration, Biological and Disinfection Technologies
- Industry-Leading Water & Environment Analytics Platform



APPLIED WATER

Market Size: \$15B

2013 Revenues: \$1.4B

2013 Op Margin*: 12.7%

- Leading Global Provider of a Broad Range of Energy-Efficient Solutions with a Large & Diverse Customer Base
- U.S. Leader in Building Services
 Equipment & Solutions
- U.S. Leader in Industrial Water Technologies

GOULDS



godwin @























BROAD PRODUCT PORTFOLIO BACKED
BY APPLICATION EXPERTISE



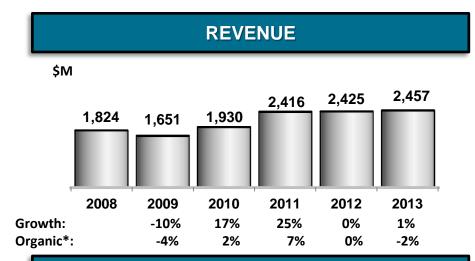
WATER INFRASTRUCTURE

SEGMENT OVERVIEW

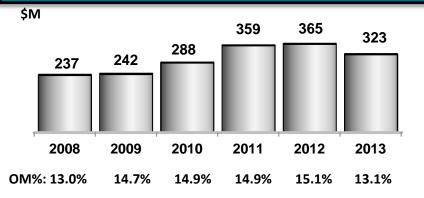
	TRANSPORT	TREATMENT	TEST	
Market Size: 2013 Revenues:	\$11B \$1,812M	\$5B \$329M	\$4B \$298M	
Key Products & Services:	Water & Waste Water Pumps Dewatering (Sales & Rentals) Aftermarket Parts & Services	Biological U.V. and Ozone Disinfection Filtration	Analytical Instrumentation, Doppler and Level Measurement, Water Quality and Environmental Monitoring Systems	
Key Brands:	godwin@	SANITAIRE® a xylem brand WEDECO a xylem brand	YSI — (WTW) — (AANDERAA	
Key Facilities:	Emmaboda, Sweden; Baroda, India; Shenyang, China; Bridgeport, NJ	Herford, Germany; Brown Deer, WI; Zelienople, PA	Yellow Springs, OH; Weilheim, Germany; Bergen, Norway	
2013 Revenues by Geography:	16% 30% U.S. Europe Asia Pacific Other	10% 26% ■ U.S. ■ Europe ■ Asia Pacific ■ Other	9% 27% ■ U.S. ■ Europe ■ Asia Pacific ■ Other	



WATER INFRASTRUCTURE



OPERATING INCOME & MARGIN*



HIGHLIGHTS

'08-'13 Revenue up 35%; 6% CAGR

- Resilient Through the Downturn
- Growth Driven by Acquisitions,
 Emerging Markets & Product
 Launches
- Public Utility CAPEX Slowdown
- European Crisis

Recent Market Conditions Negatively Impacted Operating Margins

- Operating Productivity Funds
 Incremental Strategic Investments
- Decline in Dewatering related to Fracking along with weak Public Utility CAPEX and European market conditions impacted 2013

LEVERAGE & RECENT COST REDUCTION ACTIONS ACCELRATE LONG-TERM GROWTH



APPLIED WATER SYSTEMS

SEGMENT OVERVIEW

INDUSTRIAL WATER BUILDING SERVICES IRRIGATION Market Size: \$9B \$4B \$2B 2013 Revenues: \$696M \$600M \$102M **Pumps & Pumping Systems HVAC Pumps, Valves & Heat Groundwater & Surface Pumps Key Products Heat Exchangers, Drives & Controls** Packaged Systems, Drives & **Exchangers, Drives & Controls,** & Services: Membrane Filtration **Waste Water Pumps, Pressure Controls Fire Protection Boosters, Fire Protection**

Key Brands:







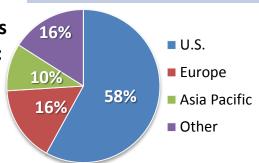


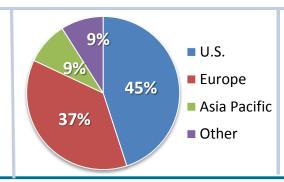
FLOJET FLOWTRONEX

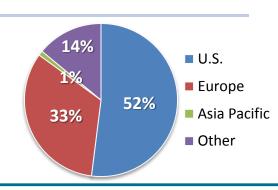
Key Facilities:

Auburn, NY; Buffalo, NY; Cegled, Hungary; Chihuahua, Mexico; Dallas, TX; Hoddesdon, UK; Montecchio, Italy; Morton Grove, IL; Nanjing, China; Stockerau, Austria; Strzelin, Poland; Wolverhampton, UK



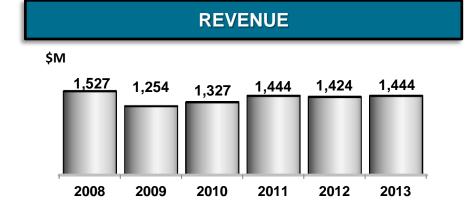








APPLIED WATER



OPERATING INCOME & MARGIN*

9%

7%

-1%

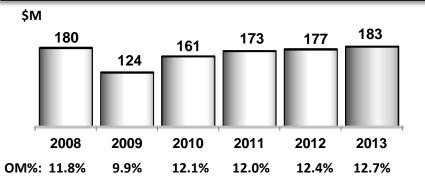
1%

1%

0%

6%

6%



HIGHLIGHTS

'08-'13 Revenue Down 5%

- Residential & Commercial Building Decline
- Growth Driven By New Product Launches
 - Energy-Efficient Solutions
 - Emerging Markets Penetration

Strong Operating Performance

- Margin Expansion Driven by Customer
 & Operational Excellence Initiatives
- Continued to Fund Future Growth Investments

STRONG OPERATING PERFORMANCE DESPITE CHALLENGED MARKETS



Growth:

Organic*:

-18%

-15%

REVIEW OF 3Q EARNINGS PERFORMANCE & 2014 OUTLOOK

Note: Forward Looking information presented on slides 36-38 and 41-42 were as of October 28, 2014. Please review the Forward Looking Statements on slide 2, and note that the Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.



BUSINESS UPDATE

3rd Quarter Highlights

- Strong Order growth, Book-to-Bill 1.07 ... Entering 4Q with solid backlog
- Organic Revenue growth in line with expectations
- Record 3rd quarter Operating Margin & Earnings Per Share
- Tightening guidance range ... Maintaining Earnings Per Share mid-point at \$1.95

3rd Quarter Financial Summary

- Orders of \$1,027M, organic* growth of \$79M or 8%
- Revenue of \$963M, organic* growth of \$7M or 1%
- Operating Margin* of 13.9%, up 40 bps
- Earnings Per Share* \$0.53 up 8%
- YTD Free Cash Flow* \$176M up \$104M ... Conversion 77%

ON TRACK TO DELIVER ON OUR 2014 FINANCIAL COMMITMENTS



CEO UPDATE

2014 Goals

- Deliver on our financial commitments
- □ Optimize integrated front end to accelerate growth
- □ Reignite the Xylem Management System
- Rebalance portfolio and product investments
- Develop stronger global sourcing and Lean Six Sigma capability

3rd Quarter Update

- Commenced Customer Relationship Management software roll-out
- Operating improvements remain on track to deliver full year savings
- Deploying capital, increasing returns to shareholders
- Continuing to develop M&A pipeline

FOCUSED ON ACHIEVING OUR GOALS



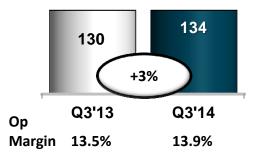
Q3'14 XYLEM PERFORMANCE

(Dollars, In Millions, except EPS)

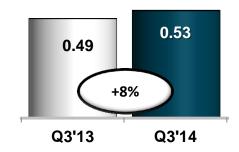
REVENUE

965 963 Flat Q3'13 Q3'14

OPERATING INCOME*



EPS*



Org. Revenue Growth* +1%

Key Organic Growth Drivers

- + Industrial +3%
- + Commercial +6%
- Public Utility -3%
- Residential -5%

Organic Growth by Region

+ U.S.

- +4%
- + Emerging +10%
- Europe -6%

Key Performance Drivers

- + Core Operations +0.3%
 - + Cost Reductions +4.8%
 - Cost Inflation -2.7%
 - Vol/Price/Mix/Other -1.8%
- + FX 0.1%

Segment Margin* up 110 Bps Partially Offset By Tough PY Corporate Spend Comparison

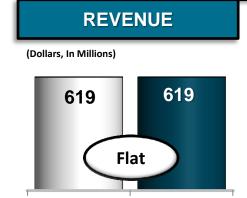
Key Performance Drivers

- + Core Operations +\$0.03
 - + *Rest. Savings* +\$0.04
 - + Vol/Price/Mix/Other +\$0.02
 - Corp Spend -\$0.03
- + Share Count +\$0.01
- Tax Rate 19.8%
- Share Count 183.4M

RECORD 3rd QUARTER OP MARGIN DRIVEN BY COST REDUCTION INITIATIVES



Q3'14 WATER INFRASTRUCTURE PERFORMANCE



Organic Growth* +1% <u>By Application</u>

+ Test +4% + Transport +3% - Treatment -15%

By Regions

- + Emerging +13% + U.S. +7%
- Europe -7%

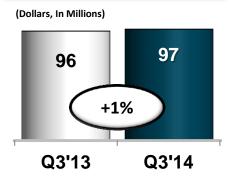
Highlights

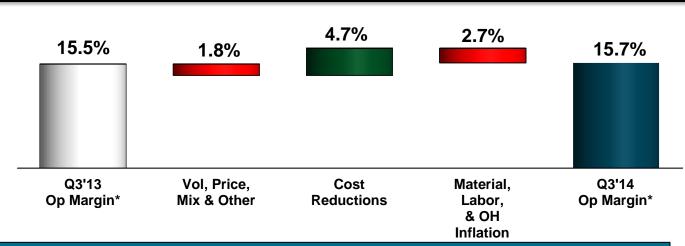
- + Emerging Markets up with strength across most applications
- + Strength in Test applications; Tracking to record FY revenue
- + U.S. Transport up due to strength in Industrial dewatering applications, and Public Utility pump & aftermarket sales
- European Transport weak due to low book & bill activity in France & slowing U.K. AMP cycle
- Treatment down reflecting lower level of deliverable project backlog & project delays; Project pipeline & backlog growing

OPERATING INCOME*

Q3'14

Q3'13





COST REDUCTION INITIATIVES DRIVE MODEST MARGIN EXPANSION DESPITE MIXED REGIONAL MARKET CONDITIONS

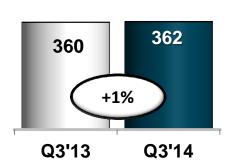


Q3'14 APPLIED WATER PERFORMANCE

Flat

REVENUE

(Dollars, In Millions)



Organic Growth* +1%

By Application

= Ind'l Water

- + Bldg Svcs +2%
- Irrigation -2%

By Regions

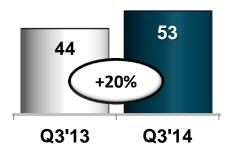
- + U.S. +2%
- + Emerging +2%
 - Europe -1%

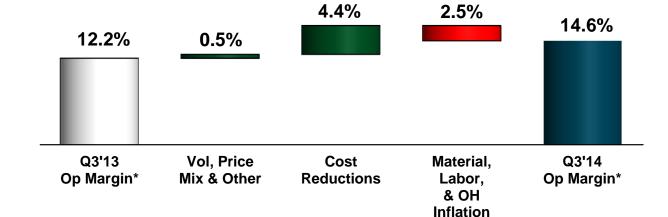
Highlights

- + Strength across all U.S. end markets, including Commercial and Industrial Water applications
- + Emerging market performance driven by China (key account growth), partially offset by weakness in Eastern Europe and Latin America
- Europe down overall ... weakness in Residential and General Industrial markets, partially offset by Commercial strength driven by new high energy efficient product launches

OPERATING INCOME*

(Dollars, In Millions)

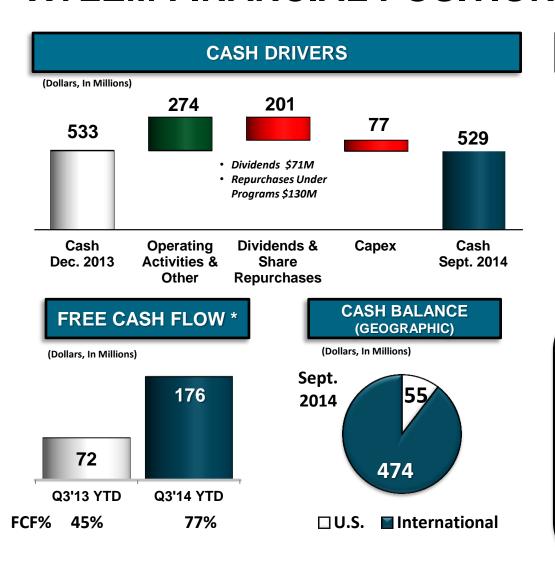




RECORD OPERATING MARGIN PERFORMANCE OF 14.6%, UP 240 BPS



XYLEM FINANCIAL POSITION



CAPITAL SUMMARY			
Sept 30, 2014	(Dollars, In Millions)		
Cash	529		
Debt	1,240		
Net Debt	711		
Shareholders' Equity	2,193		
Net Capital	2,904		
Net Debt to Net Capit	al 24%		

- Strong cash position
- Increased return to shareholders
 - Dividends of \$71M; up 10% per share
 - Share repurchases of \$130M; up \$88M or 210% vs. prior year
- Improved Free Cash Flow performance, largely reflecting higher income and \$14M in lower Capex spend



2014 FINANCIAL GUIDANCE SUMMARY

(Dollars In Millions, Except per Share Data)	2014 Full Year Financial Outlook	Growth 2014E vs. 2013			
Revenue		Total Growth	<u>Organic</u>	FX/Acq/Div	
Xylem Consolidated	\$3,885 to \$3,915	1% to 2%	2% to 3%	-1%	
Water Infrastructure	\$2,500 to \$2,520	2% to 3%	3% to 4%	-1%	
Applied Water	\$1,450 to \$1,460	Flat to 1%	Flat to 1%	-1% to Flat	
Segment Margin *	14.3% to 14.6%	+110 bps to +140 bps (vs. prior year 13.2%)			
Operating Margin *	12.9% to 13.2%	+110 bps to +140 bps (vs. prior year 11.8%)			
EPS *	\$1.92 to \$1.98	Up 15% to 19% (vs. prior year \$1.67)			
Free Cash Flow Conversion	~100%	September 2014 year-to-date conversion of 77%			
Guidance Assumptions:					
Operating Tax Rate *	~21%	September 2014 year-to-date ~21%			
Share Count	~184.5M				
Restructuring & Realignment Costs	~\$40 to \$50	'14 Rest. Savings ~\$	17; Realignment C	Cost \$10-\$15	

GUIDANCE RANGE TIGHTENED ... MAINTAINING \$1.95 EPS MID-POINT





Industrial
(45% of '13 Revenue)

- Strength in U.S. & Emerging Markets
- Monitoring European conditions

Up Low Single Digit



Public Utility
(34% of '13 Revenue)

- Stable U.S. & Europe Opex
- 4Q project timing/shipment risk
- 2015 Outlook remains positive

Up Low Single Digit



Commercial (11% of '13 Revenue)

- New product launches & improved U.S. Commercial outlook
- Monitoring European conditions

Flat



Residential

(7% of '13 Revenue)

- U.S. market strength continues
- Expecting continued weakness in Southern Europe

Up Low Single Digit



Agriculture

(3% of '13 Revenue)

 Tough year-over-year comparison following strong 2013 performance

Flat

MARKET CONDITIONS MIXED BY REGION;
U.S. NON-RES CONSTRUCTION IMPROVING ... MONITORING EUROPE CLOSELY

XYLEM GUIDANCE UPDATE (Mid-Point Illustration)



Full Year Guide Rollforward				
•	Origi	nal Mid-Point	\$1.93	
	•	1H Performance	\$0.03	
	•	UK Valves Divestiture	-\$0.01	
•	Mid-	Point – July 2014 Guide	\$1.95	
	•	3Q FX Translation Headwind	- \$0.01	
	•	4Q FX Translation Headwind	- \$0.03	
	•	2H Performance	\$0.04	
•	Mid-	Point – October Guide	\$1.95	



Key Fourth Quarter Assumptions

- Foreign Exchange Rates
 - Euro FX Rate \$1.27
- Organic Growth Rates:
 - U.S. Up LSD
 Europe Down LSD to Flat
 Emerging Markets 10%+
- Other Assumptions:
 - Tax Rate 21%
 - Share Count ~183M

MAINTAINING MID-POINT EPS GUIDANCE



SUMMARY

- Solid execution across all businesses
- On track to deliver record full year Revenue & EPS
- > Tightening guidance range ... Maintaining EPS mid-point at \$1.95
- > Focused on efficient capital deployment; increasing returns to shareholders

FOCUSED ON MEETING 2014 COMMITMENTS ... SETTING THE STAGE FOR 2015

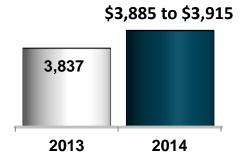
APPENDIX



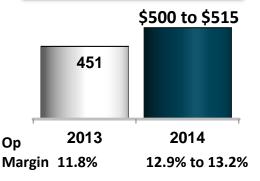
FY'14 XYLEM OUTLOOK

(Dollars, In Millions, except EPS)

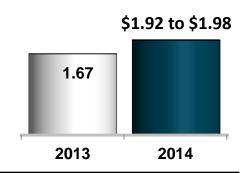




OPERATING INCOME*



EPS*



Highlights

Revenue Growth 1% to 2%

Organic Growth 2% to 3%

- Water Infrastructure 3% to 4%
- Applied Water Flat to 1%

FX/Acq./Divest. -1%

Volume Increase Partially
Offset by Negative
Mix/Price and FX

Strong Incremental Margin Performance Driven by Restructuring Savings

- Partially offset by Price Headwind, & Mix
- Lean & Global Sourcing Offsets Cost Inflation
- Restructuring Savings of \$42M

Highlights

EPS Growth 15% to 19%

Key Performance Drivers

- + Core Ops \$0.28 to \$0.34
 - + 1x/Rest. Savings
- 4Q FX Translation \$0.03
- Tax Rate ~21%
- Share Count ~184.5M

COST FOCUS EXPECTED TO DRIVE SOLID EARNINGS GROWTH



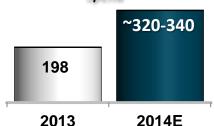
\$0.20

DISCIPLINED CAPITAL DEPLOYMENT

(Dollars, In Millions, except EPS)

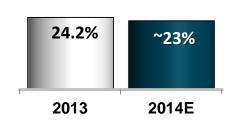
FREE CASH FLOW*

Higher Income, Working Cap Improvement, and Lower Capex Spend



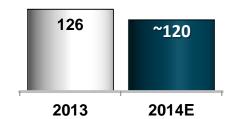
WORKING CAPITAL As % of Revenue**

Increased Focus on Inventory
Management, and A/R & A/P
Processes



CAPEX

Approximately 3% of Revenue, Funds Growth & Maintenance



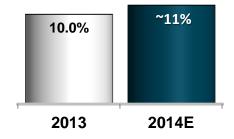
DIVIDENDS/SHARE REPURCHASES

Expected 10% Annual Dividend Increase, \$130M for Share Repurchases



ROIC***

Targeting 100 Bps Improvement



2014 Capital Deployment Strategy

- 1) Invest in Organic Growth Initiatives
- 2) Enhance Shareholder Returns
- Cultivate and Acquire Bolt-On Acquisitions

EFFICIENT CAPITAL ALLOCATION TO DRIVE VALUE CREATION



- See appendix for non-GAAP reconciliations
- ** (AR+INV-AP-Cust Advances / Revenue (Adj. for Acquisitions)
- *** Defined as Adj. Net. Operating Profit After Tax / Average Invested Capital

NON-GAAP MEASURES

Management views key performance indicators including revenue, gross margins, segment operating income and margins, orders growth, free cash flow, working capital, and backlog, among others. In addition, we consider certain measures to be useful to management and investors evaluating our operating performance for the periods presented, and provide a tool for evaluating our ongoing operations, liquidity and management of assets. This information can assist investors in assessing our financial performance and measures our ability to generate capital for deployment among competing strategic alternatives and initiatives. These metrics, however, are not measures of financial performance under GAAP and should not be considered a substitute for revenue, operating income, net income, earnings per share (basic and diluted) or net cash from operations as determined in accordance with GAAP. We consider the following non-GAAP measures, which may not be comparable to similarly titled measures reported by other companies, to be key performance indicators:

"Organic revenue" and "Organic orders" defined as revenue and orders, respectively, excluding the impact of foreign currency fluctuations, intercompany transactions, and contributions from acquisitions and divestitures. Divestitures include sales of portions of our business that did not meet the criteria for classification as a discontinued operation or insignificant portions of our business that we did not classify as a discontinued operation. The period-over-period change resulting from foreign currency fluctuations assumes no change in exchange rates from the prior period.

"Constant currency" defined as financial results adjusted for currency translation impacts by translating current period and prior period activity using the same currency conversion rate. This approach is used for countries whose functional currency is not the U.S. dollar.

"EBITDA" defined as earnings before interest, taxes, depreciation, amortization expense, and share-based compensation. "Adjusted EBITDA" reflects the adjustment to EBITDA to exclude non-recurring restructuring and realignment costs, gain on sale of business and special charges.

"Adjusted Operating Income", "Adjusted Segment Operating Income", and "Adjusted EPS" defined as operating income, segment operating income and earnings per share, adjusted to exclude non-recurring restructuring and realignment costs, gain on sale of business, special charges and tax-related special items, as applicable.

"Free Cash Flow" defined as net cash from operating activities, as reported in the Statement of Cash Flow, less capital expenditures as well as adjustments for other significant items that impact current results which management believes are not related to our ongoing operations and performance. Our definition of free cash flows does not consider non-discretionary cash payments, such as debt.

"Realignment costs" defined as non-recurring costs not included in restructuring costs that are incurred as part of actions taken to reposition our business, including items such as professional fees, relocation, travel and other costs.

"Special charges" defined as costs incurred by the Company associated with the settlement of legal proceedings with Xylem Group LLC and certain costs incurred for the change in chief executive officer made during the third quarter of 2013, as well as costs incurred in the fourth quarter of 2013 for the contractual indemnification of federal tax obligations to ITT and costs associated with a legal judgment arising from a historical acquisition matter.



Xylem Inc. Non-GAAP Reconciliation Reported vs. Organic & Constant Currency Order Growth (\$ Millions)

		(As Report	ed - GAAP)				(As Adjusted - Orga	anic)		Constant Currency
		(A)	(B)		(C)	(D)	(E)	(F) = B+C+D+E	(G) = F/A	(H) = (F - C) / A
	Orders 2014	<u>Orders</u> 2013	Change 2014 v. 2013	% Change 2014 v. 2013	Acquisitions / Divestitures	FX Contribution	Eliminations	Change Adj. 2014 v. 2013	% Change Adj. 2014 v. 2013	
Nine Months Ended September	er 30									
Xylem Inc.	3,051	2,926	125	4%	(3)	(3)	-	119	4%	4%
Water infrastructure	1,973	1,865	108	6%	(8)	7	3	110	6%	6%
Applied Water	1,135	1,111	24	2%	5	(11)	(9)	9	1%	0%
Quarter Ended September 30										
Xylem Inc.	1,027	955	72	8%	5	2	-	79	8%	8%
Water infrastructure	680	617	63	10%	-	4	1	68	11%	11%
Applied Water	363	355	8	2%	5	(2)	-	11	3%	2%
Quarter Ended June 30										
Xylem Inc.	1,031	1,009	22	2%	(1)	(8)	-	13	1%	1%
Water infrastructure	674	647	27	4%	(1)	(3)	-	23	4%	4%
Applied Water	378	378	-	0%	-	(5)	(6)	(11)	-3%	-3%
Quarter Ended March 31										
Xylem Inc.	993	962	31	3%	(7)	3	-	27	3%	4%
Water infrastructure	619	601	18	3%	(7)	6	2	19	3%	4%
Applied Water	394	378	16	4%	-	(4)	(3)	9	2%	2%

Note: Due to rounding the sum of segment amounts may not agree to Xylem totals.



Xylem Inc. Non-GAAP Reconciliation Reported vs. Organic & Constant Currency Revenue (\$ Millions)

		(As Report	ed - GAAP)				(As Adjusted - Orga	nic)		Constant Currency
		(A)	(B)		(C)	(D)	(E)	(F) = B+C+D+E	(G) = F/A	(H) = (F - C) / A
	Revenue	Revenue	Change 2014 v. 2013	% Change 2014 v. 2013	Acquisitions / Divestitures	FX Contribution	Eliminations	Change Adj. 2014 v. 2013	% Change Adj. 2014 v. 2013	
Nine Months Ended September 30	2014	2013								
Xylem Inc.	2,874	2,804	70	2%	1	(1)	-	70	2%	2%
Water infrastructure Applied Water	1,823 1,105	1,766 1,086	57 19	3% 2%	(6) 7	9 (11)	3 (7)	63 8	4% 1%	4% 0%
Quarter Ended September 30										
Xylem Inc.	963	965	(2)	0%	7	2	-	7	1%	0%
Water infrastructure	619	619	-	0%	-	4	-	4	1%	1%
Applied Water	362	360	2	1%	7	(2)	(3)	4	1%	-1%
Quarter Ended June 30										
Xylem Inc.	1,005	960	45	5%	(1)	(7)	-	37	4%	4%
Water infrastructure	636	596	40	7%	(1)	(2)	2	39	7%	7%
Applied Water	388	381	7	2%	-	(6)	(3)	(2)	-1%	-1%
Quarter Ended March 31										
Xylem Inc.	906	879	27	3%	(5)	4	-	26	3%	4%
Water infrastructure	568	551	17	3%	(5)	7	1	20	4%	5%
Applied Water	355	345	10	3%	-	(3)	(1)	6	2%	2%

Note: Due to rounding the sum of segment amounts may not agree to Xylem totals.



Xylem Inc. Non-GAAP Reconciliation Adjusted Operating Income (\$ Millions)

	Q	1	Q2		Q3		YTI)
	2014	2013	2014	2013	2014	2013	2014	2013
Total Revenue								
Total Xylem	906	879	1,005	960	963	965	2,874	2,804
Water Infrastructure	568	551	636	596	619	619	1,823	1,766
Applied Water	355	345	388	381	362	360	1,105	1,086
Operating Income								
Total Xylem	76	66	116	70	130	98	322	234
Water Infrastructure	46	42	77	41	94	88	217	171
Applied Water	41	40	52	45	52	40	145	125
Total Segments	87	82	129	86	146	128	362	296
Operating Margin								
Total Xylem	8.4%	7.5%	11.5%	7.3%	13.5%	10.2%	11.2%	8.3%
Water Infrastructure	8.1%	7.6%	12.1%	6.9%	15.2%	14.2%	11.9%	9.7%
Applied Water	11.5%	11.6%	13.4%	11.8%	14.4%	11.1%	13.1%	11.5%
Total Segments	9.6%	9.3%	12.8%	9.0%	15.2%	13.3%	12.6%	10.6%
Special Charges								
• Total Xylem	-	-	-	-	-	20	-	20
Restructuring & Realignment Costs								
Total Xylem	18	12	9	28	4	12	31	52
Water Infrastructure	12	10	5	22	3	8	20	40
 Applied Water 	6	2	4	6	1	4	11	12
Total Segments	18	12	9	28	4	12	31	52
Adjusted Operating Income*								
Total Xylem	94	78	125	98	134	130	353	306
Water Infrastructure	58	52	82	63	97	96	237	211
Applied Water	47	42	56	51	53	44	156	137
Total Segments	105	94	138	114	150	140	393	348
Adjusted Operating Margin*								
Total Xylem	10.4%	8.9%	12.4%	10.2%	13.9%	13.5%	12.3%	10.9%
Water Infrastructure	10.2%	9.4%	12.9%	10.6%	15.7%	15.5%	13.0%	11.9%
Applied Water	13.2%	12.2%	14.4%	13.4%	14.6%	12.2%	14.1%	12.6%
Total Segments	11.6%	10.7%	13.7%	11.9%	15.6%	14.5%	13.7%	12.4%

 $^{{\}bf *Adjusted\ Operating\ Income\ excludes\ restructuring\ \&\ realignment\ costs\ and\ special\ charges.}$



Xylem Inc. Non-GAAP Reconciliation Adjusted Diluted EPS (\$ Millions, except per share amounts)

		Q3 20	13						Q3	2014			
	As Reported	Adjustment	<u>S</u>	P	Adjusted	=	As Re	ported	Adjus	tments		Adju	ısted
Total Revenue	965				965			963					963
Operating Income	98		32 a		130			130		4	С		134
Operating Margin	10.2%			•	13.5%			13.5%					13.9%
Interest Expense	(14)				(14)			(14)					(14)
Other Non-Operating Income (Expense)	(1)				(1)			1					1
Gain on sale of business					-			11		(11)			-
Income before Taxes	83		32		115			128		(7)			121
Provision for Income Taxes	(10)	(:	.3) b		(23)			(22)		(2)	b		(24)
Net Income	73		.9		92			106		(9)			97
Diluted Shares	186.0				186.0			183.4					183.4
Diluted EPS	\$ 0.39	\$ 0.:	.0	\$	0.49		\$	0.58	\$	(0.05)		\$	0.53

		C	Q3 YTD 201	L3					Q3 Y	TD 2014			
	As Reported	Adjus	stments		Adju	sted	As Re	ported	Adjus	tments		Adj	usted
Total Revenue	2,804					2,804		2,874					2,874
Operating Income	234		72	а		306		322		31	С		353
Operating Margin	8.3%				•	10.9%		11.2%				•	12.3%
Interest Expense	(41)					(41)		(41)					(41)
Other Non-Operating Income (Expense)	(2)					(2)		1					1
Gain on sale of business	-					-		11		(11)			-
Income before Taxes	191		72			263		293		20			313
Provision for Income Taxes	(31)		(24)	b		(55)		(52)		(13)	b		(65)
Net Income	160	<u>-</u>	48		-	208		241		7			248
Diluted Shares	186.2	<u> </u>				186.2	! 	184.6	-			•	184.6
Diluted EPS	\$ 0.86	\$	0.26		\$	1.12	\$	1.31	\$	0.04		\$	1.35

a Restructuring & realignment costs and special charges

c Restructuring & realignment costs



b Net tax impact of restructuring & realignment costs, special charges and special tax items

Xylem Inc. Non-GAAP Reconciliation Net Cash - Operating Activities vs. Free Cash Flow (\$ Millions)

	-	Nine Mor	iths Enc	led
	2	014	2	013
Net Cash - Operating Activities	\$	253	\$	163
Capital Expenditures		(77)		(91)
Free Cash Flow	\$	176	\$	72
Net Income		241		160
Gain on Sale of Business		11		
Net Income, excluding gain on sale of business	\$	230	\$	160
Free Cash Flow Conversion		77%		45%



Xylem Inc. Non-GAAP Reconciliation EBITDA and Adjusted EBITDA by Quarter (\$ Millions)

2014

Xylem Inc. Non-GAAP Reconciliation EBITDA and Adjusted EBITDA by Quarter Water Infrastructure (\$ Millions)

Xylem Inc. Non-GAAP Reconciliation EBITDA and Adjusted EBITDA by Quarter Applied Water (\$ Millions)

	Q1	2014 Q2	Q3			2014				2014	
					Q1	Q2	Q3		Q1	Q2	Q3
Pre-Tax Income	61	104	128								
				Pre-Tax Income	46	78	94	Pre-Tax Income	41	52	63
Interest Expense (Income), net	13	14	12								
Depreciation	23	24	23	Interest Expense (Income), net	-		(1)	Interest, net	-		-
Amortization	13	12	12	Depreciation	17	17	17	Depreciation	6	6	6
Stock Compensation	4	5	5	Amortization	10	10	10	Amortization	1	1	1
50.70	114	450	180	Stock Compensation	1	1	-	Stock Compensation	-	1	1
EBITDA	114	159	180								
Restructuring & Realignment	18	9	4	EBITDA	74	106	120	EBITDA	48	60	71
nestractaring a neargnine in	10	,	·					Restructuring & Realignment	6	4	1
Gain on Sale of Business	-		(11)	Restructuring & Realignment	12	5	3	Restructuring & Realignment	б	4	1
								Gain on sale of business	_		(11)
Adjusted EBITDA	132	168	173	Adjusted EBITDA	86	111	123	dani dii sale di busilless			(11)
								Adjusted EBITDA	54	64	61
								•			
Revenue	906	1,005	963	Revenue	568	636	619				
	44.50/	45 701	40.00/					Revenue	355	388	362
Adjusted EBITDA Margin	14.6%	16.7%	18.0%	Adjusted EBITDA Margin	15.1%	17.5%	19.9%				
								Adjusted EBITDA Margin	15.2%	16.5%	16.9%
	01	2013	03			2013		Adjusted EBITDA Margin	15.2%		16.9%
	Q1	2013 Q2	Q3		Q1	2013 Q2	Q3	Adjusted EBITDA Margin		2013	
Pre-Tax Income		Q2				Q2	•	Adjusted EBITDA Margin	15.2%		16.9%
Pre-Tax Income	Q1 51		Q3 83	Pre-Tax Income	Q1 42		Q3 87		Q1	2013 Q2	Q3
Pre-Tax Income Interest Expense (Income), net		Q2				Q2 43	•	Adjusted EBITDA Margin Pre-Tax Income		2013	
	51	Q2 57	83	Interest Expense (Income), net	42	Q2 43 (1)	87	Pre-Tax Income	Q1	2013 Q2	Q3
Interest Expense (Income), net	51 12 25 12	92 57 13 24 13	83 14	Interest Expense (Income), net Depreciation	42 - 19	Q2 43 (1) 17	87 - 16	Pre-Tax Income Interest, net	Q1 40	2013 Q2 45	Q3 40 -
Interest Expense (Income), net Depreciation	51 12 25	Q2 57 13 24	83 14 23	Interest Expense (Income), net Depreciation Amortization	42	Q2 43 (1) 17 11	87 - 16 11	Pre-Tax Income Interest, net Depreciation	01 40 - 6	2013 Q2 45	Q3 40 - 6
Interest Expense (Income), net Depreciation Amortization Stock Compensation	51 12 25 12 6	92 57 13 24 13 6	83 14 23 13 9	Interest Expense (Income), net Depreciation	42 - 19	Q2 43 (1) 17	87 - 16	Pre-Tax Income Interest, net Depreciation Amortization		2013 Q2 45	Q3 40 - 6 1
Interest Expense (Income), net Depreciation Amortization	51 12 25 12	92 57 13 24 13	83 14 23 13	Interest Expense (Income), net Depreciation Amortization Stock Compensation	42 - 19 9 1	Q2 43 (1) 17 11 1	87 - 16 11 1	Pre-Tax Income Interest, net Depreciation	01 40 - 6	2013 Q2 45	Q3 40 - 6
Interest Expense (Income), net Depreciation Amortization Stock Compensation EBITDA	51 12 25 12 6	92 57 13 24 13 6	83 14 23 13 9	Interest Expense (Income), net Depreciation Amortization	42 - 19 9	Q2 43 (1) 17 11	87 - 16 11	Pre-Tax Income Interest, net Depreciation Amortization Stock Compensation	Q1 40 - 6 2 1	2013 Q2 45 - 5 1	Q3 40 - 6 1 1
Interest Expense (Income), net Depreciation Amortization Stock Compensation	51 12 25 12 6	92 57 13 24 13 6	83 14 23 13 9	Interest Expense (Income), net Depreciation Amortization Stock Compensation	42 - 19 9 1	Q2 43 (1) 17 11 1 1 71	87 - 16 11 1	Pre-Tax Income Interest, net Depreciation Amortization		2013 Q2 45	Q3 40 - 6 1
Interest Expense (Income), net Depreciation Amortization Stock Compensation EBITDA Restructuring & Realignment	51 12 25 12 6	92 57 13 24 13 6	83 14 23 13 9 142	Interest Expense (Income), net Depreciation Amortization Stock Compensation	42 - 19 9 1	Q2 43 (1) 17 11 1	87 - 16 11 1	Pre-Tax Income Interest, net Depreciation Amortization Stock Compensation EBITDA	Q1 40	2013 Q2 45 - 5 1 -	Q3 40 - 6 1 1
Interest Expense (Income), net Depreciation Amortization Stock Compensation EBITDA	51 12 25 12 6	92 57 13 24 13 6	83 14 23 13 9	Interest Expense (Income), net Depreciation Amortization Stock Compensation EBITDA Restructuring & Realignment	42 - 19 9 1 - 71	Q2 43 (1) 17 11 1 71 22	87 - 16 11 1 1 115	Pre-Tax Income Interest, net Depreciation Amortization Stock Compensation	Q1 40 - 6 2 1	2013 Q2 45 - 5 1	Q3 40
Interest Expense (Income), net Depreciation Amortization Stock Compensation EBITDA Restructuring & Realignment Special Charges	51 12 25 12 6 106 12	Q2 57 13 24 13 6 1113 28 -	83 14 23 13 9 142 12	Interest Expense (Income), net Depreciation Amortization Stock Compensation	42 - 19 9 1	Q2 43 (1) 17 11 1 1 71	87 - 16 11 1	Pre-Tax Income Interest, net Depreciation Amortization Stock Compensation EBITDA	Q1 40	2013 Q2 45 - 5 1 -	Q3 40
Interest Expense (Income), net Depreciation Amortization Stock Compensation EBITDA Restructuring & Realignment	51 12 25 12 6	92 57 13 24 13 6	83 14 23 13 9 142	Interest Expense (Income), net Depreciation Amortization Stock Compensation EBITDA Restructuring & Realignment	42 - 19 9 1 - 71	Q2 43 (1) 17 11 1 71 22	87 - 16 11 1 1 115	Pre-Tax Income Interest, net Depreciation Amortization Stock Compensation EBITDA Restructuring & Realignment	Q1 40 - 6 2 1 49 2	2013 Q2 45 - - 5 1 - - 5	Q3 40 - 6 1 1 48
Interest Expense (Income), net Depreciation Amortization Stock Compensation EBITDA Restructuring & Realignment Special Charges	51 12 25 12 6 106 12	Q2 57 13 24 13 6 1113 28 -	83 14 23 13 9 142 12	Interest Expense (Income), net Depreciation Amortization Stock Compensation EBITDA Restructuring & Realignment	42 - - 19 9 1 - 71 10	Q2 43 (1) 17 11 1 22 93	87 - 16 11 1 1 115	Pre-Tax Income Interest, net Depreciation Amortization Stock Compensation EBITDA Restructuring & Realignment	Q1 40 - 6 2 1 49 2	2013 Q2 45 - - 5 1 - - 5	Q3 40 - 6 1 1 48
Interest Expense (Income), net Depreciation Amortization Stock Compensation EBITDA Restructuring & Realignment Special Charges	51 12 25 12 6 106 12	Q2 57 13 24 13 6 1113 28 -	83 14 23 13 9 142 12	Interest Expense (Income), net Depreciation Amortization Stock Compensation EBITDA Restructuring & Realignment	42 - 19 9 1 - 71	Q2 43 (1) 17 11 1 71 22	87 - 16 11 1 1 115	Pre-Tax Income Interest, net Depreciation Amortization Stock Compensation EBITDA Restructuring & Realignment	Q1 40 - 6 2 1 49 2	2013 Q2 45 - - 5 1 - - 5	Q3 40 - 6 1 1 48
Interest Expense (Income), net Depreciation Amortization Stock Compensation EBITDA Restructuring & Realignment Special Charges Adjusted EBITDA	51 12 25 12 6 106 12 - 118	Q2 57 13 24 13 6 113 28 -	83 14 23 13 9 142 12 20	Interest Expense (Income), net Depreciation Amortization Stock Compensation EBITDA Restructuring & Realignment Adjusted EBITDA	42 - - 19 9 1 - 71 10	Q2 43 (1) 17 11 1 22 93	87 - 16 11 1 1 115 8	Pre-Tax Income Interest, net Depreciation Amortization Stock Compensation EBITDA Restructuring & Realignment Adjusted EBITDA	Q1 40 - 6 2 1 49 2 51 - 51	2013 Q2 45 - - 5 1 - 51 - 6	Q3 40 6 1 1 48 4 52



Xylem Inc. Non-GAAP Reconciliation Reported vs. Organic & Constant Currency Revenue (\$ Millions)

		(As Reporte	d - GAAP)				(As Adjusted - Organ	nic)		Constant Currency
		(A)	(B)		(C)	(D)	(E)	(F) = B+C+D+E	(G) = F/A	(H) = (F - C) / A
	Revenue Current Year	Revenue Prior Year	Change CY v. PY	% Change CY v. PY	Acquisitions / Divestitures	FX Contribution	Eliminations	Change Adj. CY v. PY	% Change Adj. CY v. PY	
Year Ended December 31, 2013										
Xylem Inc.	3,837	3,791	46	1%	(82)	(3)	-	(39)	-1%	1%
Water infrastructure	2,457	2,425	32	1%	(82)	4	-	(46)	-2%	1%
Applied Water	1,444	1,424	20	1%	-	(9)	(6)	5	0%	0%
Year Ended December 31, 2012										
Xylem Inc.	3,791	3,803	(12)	0%	(94)	108	-	2	0%	3%
Water infrastructure	2,425	2,416	9	0%	(94)	80	(1)	(6)	0%	4%
Applied Water	1,424	1,444	(20)	-1%	-	32	(3)	9	1%	1%
Year Ended December 31, 2011										
Xylem Inc.	3,803	3,202	601	19%	(264)	(111)	-	226	7%	15%
Water Infrastructure	2,416	1,930	486	25%	(264)	(87)	2	137	7%	21%
Applied Water	1,444	1,327	117	9%	-	(28)	(1)	88	7%	7%
Year Ended December 31, 2010										
Xylem Inc.	3,202	2,849	353	12%	(263)	6	-	96	3%	13%
Water infrastructure	1,930	1,651	279	17%	(247)	(8)	-	24	1%	16%
Applied Water	1,327	1,254	73	6%	(16)	15	-	72	6%	7%
Year Ended December 31, 2009										
Xylem Inc.	2,849	3,291	(442)	-13%	(7)	158	-	(291)	-9%	-9%
Water infrastructure	1,651	1,824	(173)	-9%	-	109	(1)	(65)	-4%	-4%
Applied Water	1,254	1,527	(273)	-18%	(7)	53	-	(227)	-15%	-14%

Note: Due to rounding the sum of segment amounts may not agree to Xylem totals.



Xylem Inc. Non-GAAP Reconciliation Adjusted Operating Income (\$ Millions)

	2008	2009	2010	2011	2012	2013
Revenue	3,291	2,849	3,202	3,803	3,791	3,837
Operating Income	315	276	388	395	443	363
Operating Margin	9.6%	9.7%	12.1%	10.4%	11.7%	9.5%
Restructuring & Realignment Separation Costs*	41 -	31	15 -	- 87	24 22	64 -
Special Charges	-	-	-	-	-	24
Adjusted Operating Income	356	307	403	482	489	451
Adjusted Operating Margin	10.8%	10.8%	12.6%	12.7%	12.9%	11.8%
Standalone Costs	-	-	-	5	28	-
Adj. Operating Income, excl. Standalone Costs	356	307	403	487	517	451
Adjusted Operating Margin, excl. Standalone Costs	10.8%	10.8%	12.6%	12.8%	13.6%	11.8%

^{* 2013} separation costs are not excluded from adjusted operating income.



Xylem Inc. Non-GAAP Reconciliation Adjusted Operating Income (\$ Millions)

	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	2008
Total Revenue	2 027	2 701	3,803	2 202	2.040	2 201
Total Xylem Water Infrastructure	3,837 2,457	3,791 2,425	2,416	3,202 1,930	2,849 1,651	3,291 1,824
Applied Water	2,437 1,444	1,424	1,444	1,327	1,051	1,527
	1,777	1,727	1,	1,327	1,234	1,327
Operating Income	262	442	205	200	276	245
• Total Xylem	363	443	395	388	276	315
Water Infrastructure	271	342	343	276	227	220
Applied Water	167	170	160	158	109	162
Operating Margin						
Total Xylem	9.5%	11.7%	10.4%	12.1%	9.7%	9.6%
Water Infrastructure	11.0%	14.1%	14.2%	14.3%	13.7%	12.1%
Applied Water	11.6%	11.9%	11.1%	11.9%	8.7%	10.6%
Separation Costs						
Total Xylem	-	22	87	-	-	-
Water Infrastructure	-	4	16	-	-	-
Applied Water	-	2	13	-	-	-
Special Charges						
Total Xylem	24		-	-	-	-
Water Infrastructure	4		-	-	-	-
Applied Water	-		-	-	-	-
Restructuring & Realignment Costs						
Total Xylem	64	24	-	15	31	41
Water Infrastructure	48	19	-	12	15	17
Applied Water	16	5	-	3	15	18
Adjusted Operating Income*						
Total Xylem	451	489	482	403	307	356
Water Infrastructure	323	365	359	288	242	237
Applied Water	183	177	173	161	124	180
Adjusted Operating Margin*						
Total Xylem	11.8%	12.9%	12.7%	12.6%	10.8%	10.8%
Water Infrastructure	13.1%	15.1%	14.9%	14.9%	14.7%	13.0%
Applied Water	12.7%	12.4%	12.0%	12.1%	9.9%	11.8%

^{*}Adjusted Operating Income excludes non-recurring separation, restructuring & realignment costs



Xylem Inc. Non-GAAP Reconciliation Net Cash - Operating Activities vs. Free Cash Flow (\$ Millions)

			Year End	ed		
	2013	2012	2011	2010	2009	2008
Net Cash - Operating Activities	324	396	449	395	370	408
Capital Expenditures	(126)	(112)	(126)	(94)	(62)	(67)
Free Cash Flow, including separation costs	198	284	323	301	308	341
Cash Paid for Separation Costs (incl. Capex)	-	28	65	-	-	-
Free Cash Flow, excluding separation costs*	198	312	388	301	308	341
Net Income	228	297	279	329	263	224
Separation Costs, net of tax (incl. tax friction)		16	72	0	0	0
Net Income, excluding separation costs*	228	313	351	329	263	224
Free Cash Flow Conversion	87%	100%	111%	91%	117%	152%

^{*} Separation costs are not excluded in 2013



Xylem Inc. Non-GAAP Reconciliation Adjusted Diluted EPS (\$ Millions, except per share amounts)

	2008	2009	2010	2011	2012	2013
Net Income	224	263	329	279	297	228
Separation Costs, Net of Tax*	-	-	-	72	16	-
Restructuring & Realignment, Net of Tax	28	22	11	-	17	46
Special Charges, Net of Tax	-	-	-	-	-	23
Adjusted Net Income before Special Tax Items	252	285	340	351	330	297
Special Tax Items	-	(61)	(43)	7	-	14
Adjusted Net Income	252	224	297	358	330	311
Diluted Earnings per Share	\$1.22	\$1.42	\$1.78	\$1.50	\$1.59	\$1.22
Separation Costs per Share*	\$0.00	\$0.00	\$0.00	\$0.39	\$0.09	\$0.00
Restructuring & Realignment Costs per Share	\$0.14	\$0.11	\$0.06	\$0.00	\$0.09	\$0.25
Special Charges per Share	-	-	-	-	-	\$0.13
Adjusted Diluted EPS before Special Tax Items	\$1.36	\$1.53	\$1.84	\$1.89	\$1.77	\$1.60
Special Tax Items per Share	\$0.00	(\$0.32)	(\$0.23)	\$0.04	\$0.00	\$0.07
Adjusted Diluted EPS	\$1.36	\$1.21	\$1.61	\$1.93	\$1.77	\$1.67

^{*} Separation costs are not excluded in 2013



Xylem Inc. Non-GAAP Reconciliation EBITDA and Adjusted EBITDA (\$ Millions)

_	2008	2009	2010	2011	2012	2013
Pre-Tax Income	312	277	388	383	388	298
Interest Expense (Income), net	-	-	-	17	51	52
Depreciation and Amortization	72	79	101	137	142	149
Stock Compensation	-	-	-	13	22	27
EBITDA	384	356	489	550	603	526
Separation Costs*	-	-	-	87	22	-
Restructuring & Realignment	41	31	15	-	24	64
Special Charges	-	-	-	-	-	32
Adjusted EBITDA =	425	387	504	637	649	622
Revenue	3,291	2,849	3,202	3,803	3,791	3,837
Adjusted EBITDA Margin	12.9%	13.6%	15.7%	16.7%	17.1%	16.2%

^{*} Separation costs are not excluded in 2013





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