### **XYLEM INC.** INVESTOR PRESENTATION

### 2014 ELECTRICAL PRODUCTS GROUP CONFERENCE



### FORWARD-LOOKING STATEMENTS

This document contains information that may constitute "forward-looking statements." Forward-looking statements by their nature address matters that are, to different degrees, uncertain. Generally, the words "anticipate," "estimate," "expect," "project," "intend," "plan," "believe," "target" and similar expressions identify forward-looking statements, which generally are not historical in nature. However, the absence of these words or similar expressions does not mean that a statement is not forward-looking.

These forward-looking statements include, but are not limited to, statements about the separation of Xylem Inc. (the "Company") from ITT Corporation in 2011, capitalization of the Company, future strategic plans and other statements that describe the Company's business strategy, outlook, objectives, plans, intentions or goals, and any discussion of future operating or financial performance. All statements that address operating performance, events or developments that we expect or anticipate will occur in the future — including statements relating to orders, revenues, operating margins and earnings per share growth, and statements expressing general views about future operating results — are forward-looking statements.

Caution should be taken not to place undue reliance on any such forward-looking statements because they involve risks, uncertainties and other factors that could cause actual results to differ materially from those expressed or implied in, or reasonably inferred from, such statements. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law. In addition, forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from the Company's historical experience and our present expectations or projections. These risks and uncertainties include, but are not limited to, those set forth in Item 1A of our Annual Report on Form 10-K, and those described from time to time in subsequent reports filed with the Securities and Exchange Commission.



# **CEO PERSPECTIVE**

### Patrick Decker, President & Chief Executive Officer

- > XYL Start Date: March 17, 2014
- Prior Experiences:
  - > Harsco (CEO), Tyco Flow Control, Bristol-Myers Squibb
  - Success in Driving Transformative Initiatives
  - > 10+ Years of International Assignments

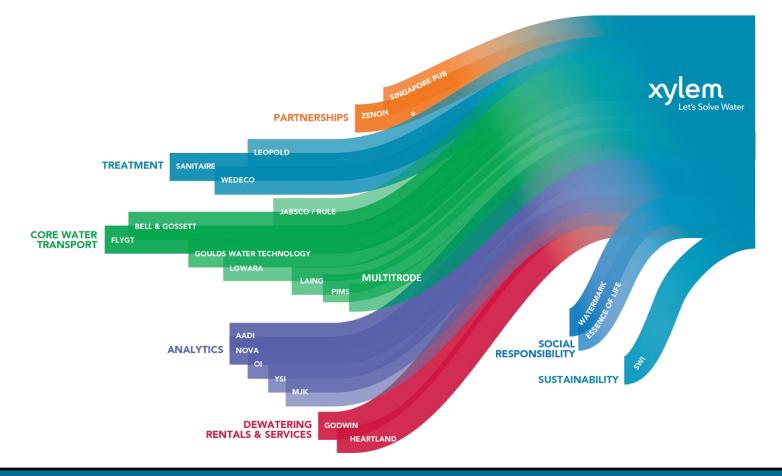
### "Listening Tour" Observations

- > We have an impressive portfolio of high quality products & services
- Our people are passionate about "solving water"
- > We have a lot to get done ... We are on the "right" path

### WE HAVE AN EXCITING ROAD AHEAD ... I AM CONFIDENT ABOUT OUR FUTURE



# JOURNEY FROM A PORTFOLIO OF BUSINESSES TO A SOLUTION PORTFOLIO



#### **EVOLUTION TO A LEADING GLOBAL WATER TECHNOLGY PROVIDER**



# WHY SHOULD YOU INVEST IN XYLEM?

# <u>\$3.8B</u>

- Focused Pure Water Play
- Leading Market Positions
- Fortress Brands & World Class
   Distribution
- Diverse Geographic & End Market Exposure
- Large Installed Base Drives
   Recurring Revenue
- Strong Financial Position & Cash Flow Generation



### STRONG FOUNDATION & FUNDAMENTALS WITH OPPORTUNITY TO OUTPERFORM



# HOW WILL XYLEM IMPROVE PERFORMANCE?

#### **REIGNITE "XMS"**

The Xylem Management System ("XMS") defines how we create value.

It integrates our key strategic operating processes to drive superior growth and operational excellence, efficient capital deployment, and strong, consistent leadership

#### **TOP PRIORITIES**

#### Accelerate Revenue Growth

- Optimize Integrated Front End
  - Invest & Implement Global CRM Tool
- Rebalance Portfolio & Product Investments
  - Differentiated Product Innovation
  - Emerging Market Expansion

#### **Improve Operating Cost Position**

- Expand Global Sourcing Capabilities
- Drive Lean Six Sigma More Consistently, Deeper and Across the Entire Organization
- Manage General & Administrative Costs

#### FOCUSED ON EXECUTION & DRIVING ACCOUNTABILITY



# **BUSINESS UPDATE**

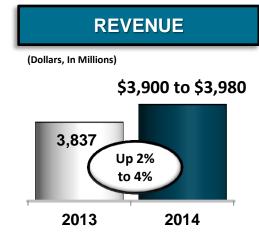
### **1Q Highlights**

- Strong Finish to the Quarter
- Improving Operating Performance
- Solid Financial Position

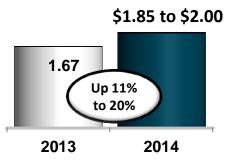
### 2014 Goals

- Deliver on our financial commitments
- Optimize integrated front end to accelerate growth
- Reignite the Xylem Management System
- Rebalance portfolio and product Investments
- Develop stronger global sourcing and Lean/Six
   Sigma capability to deliver higher productivity

# FY'14 Guidance as of April 29, 2014







### SOLID 1<sup>ST</sup> QUARTER PERFORMANCE ... ON TRACK TO DELIVER 2014



# 2014 GROWTH PROFILE (As of April 29, 2014) Xyler

Xylem 2014 Organic Growth

	Industrial (45% of '13 Revenue)	<ul> <li>Improving global Capex environment</li> <li>Driving market share gains</li> <li>Mining headwinds continue</li> </ul>
	Public Utility (34% of '13 Revenue)	<ul> <li>Emerging Market infrastructure investment; Slow Capex recovery in U.S./Europe</li> <li>Opex stable in US &amp; Europe</li> </ul>
Haitighter	Commercial (11% of '13 Revenue)	<ul> <li>Emerging Market growth &amp; new product launches</li> <li>Weak U.S. institutional bldg mkt; Europe slow to recover</li> </ul>
	Residential (7% of '13 Revenue)	<ul> <li>Cold winter subsides in U.S.; U.S. housing recovery moderates; Europe stabilizes</li> <li>Tough 2Q comp (2Q'13 U.S. +18% vs. PY)</li> </ul>
k A	Agriculture (3% of '13 Revenue)	Tough year-over-year comparison following strong 2012 & 2013 performance     Flat to Up Low Single Digit
STABLE MA	RKET CONDITIO	NS EXPECTATIONS REMAIN UNCHANGED



# FOCUSED ON KEY GROWTH END MARKETS

(2013 Revenue)

### INDUSTRIAL (\$1.7B)



- Strong Brands
- Diverse Market Applications
  - Light Industrial
  - Energy
  - Mining
  - Construction
  - Food & Beverage
  - Marine
- LT Growth Opportunities
  - Underserved Markets
  - Adjacent Mkt Expansion

### PUBLIC UTILITY (\$1.3B)



- Market Leading Positions
  - Large Installed Base

#### LT Growth Opportunities

- US & Europe Pent-Up
   Demand
- Emerging Market Infrastructure Development
- Steady Growth from Maintenance & Repair Business

### **COMMERCIAL (\$400M)**



- Market Leading Positions
- Large Installed Base
- LT Growth Opportunities
  - New Product Launches
  - Demand for Energy Efficient Solutions
  - Regulatory Standards
  - Emerging Market Key Account Strategy

### LEADING POSITIONS & ATTRACTIVE LONG-TERM GROWTH OPPORTUNITIES



# **STRONG FINANCIAL POSITION**

#### **CAPITAL SUMMARY**

#### March 31, 2014

Cash	466
Debt	1,243
Net Debt	777
Shareholders' Equity	2,229
Net Capital	3,006
Net Debt to Net Capital	26%

#### Liquidity and Cash Management

- Access to Revolver and Commercial Paper for Short-Term Liquidity Requirements
- No Debt Maturities Until 2016 & 2021

#### **Pension & OPEB**

• Status: 103% (Funded Plans); 67% (Overall)

#### **CAPITAL DEPLOYMENT STRATEGY**

#### **Invest in Organic Growth Initiatives**

- Differentiated Product Development
- Maintenance & Investment Capex

#### **Return Capital to Shareholders**

- Dividends
- Share Repurchase Programs

#### **Inorganic Growth Investments**

- Acquire Bolt-on and Close-to-Core Companies
- Strategic & Financial Filters Drive Disciplined Approach
- Proven Track Record

### **BALANCED CAPITAL DEPLOYMENT TO ENHANCE SHAREHOLDER RETURNS**





THANK YOU FOR YOUR INTEREST







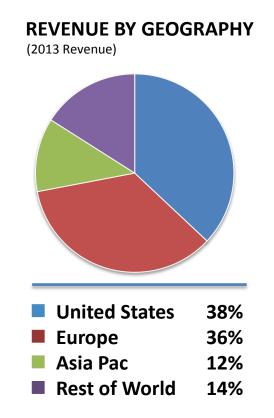
# **GLOBAL BUSINESS OVERVIEW**



# **GLOBAL MARKET PRESENCE**



- 360+ Global Locations
  - 50 Emerging Market Sales & Service Centers
  - 11 Emerging Market Production Facilities
- Reaching Customers in More Than 150 Countries



A Growing Emerging Market Presence ... Today ~20%

#### **GLOBAL SCALE & LOCAL PRESENCE PROVIDE A COMPETITIVE ADVANTAGE**



# **DIVERSE CUSTOMER BASE**

#### **REVENUE BY END MARKET**

(2013 Revenue)



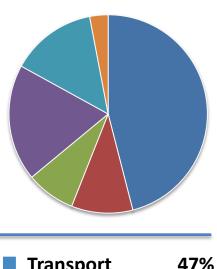
### **UNDERSTANDING & ANTICIPATING OUR CUSTOMERS NEEDS**



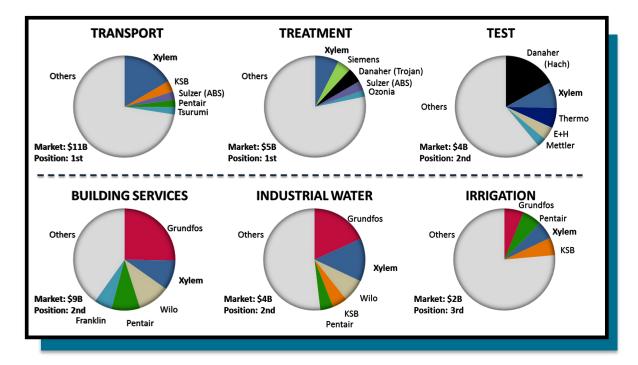
# SERVING CRITICAL NEEDS

#### **REVENUE BY APPLICATION**

(2013 Revenue)



	4/%
Treatment	8%
Test	8%
Building Svcs	18%
Industrial Water	16%
Irrigation	3%



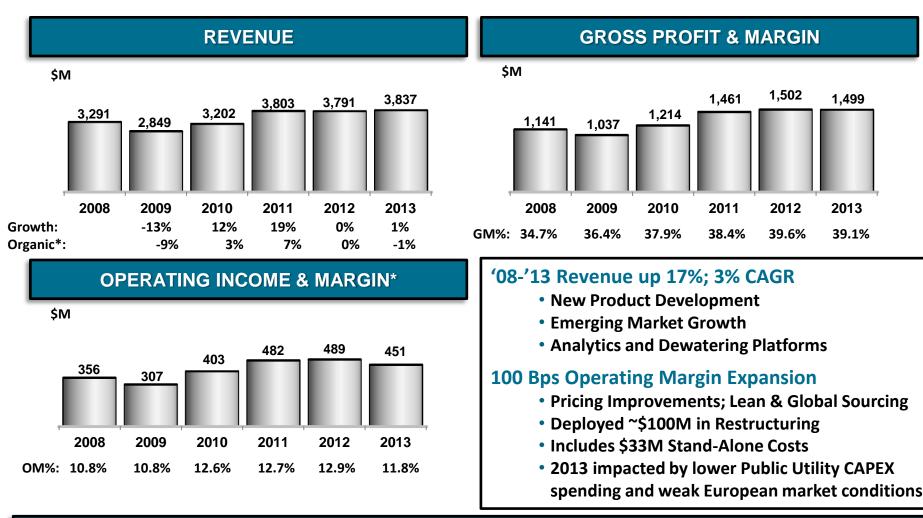
<u>Water Infrastructure Includes Transport, Treatment and Test Applications</u> ... Which Are Integrated into the Most Critical Water Infrastructure Systems for Both Public Utility and Large Industrial Customers

**Applied Water Includes Building Services, Industrial Water and Irrigation Applications** ... Which Are Key Elements Systems for Commercial, Residential, Industrial and Ag Customers

### **GLOBAL LEADER IN WATER APPLICATION SOLUTIONS**



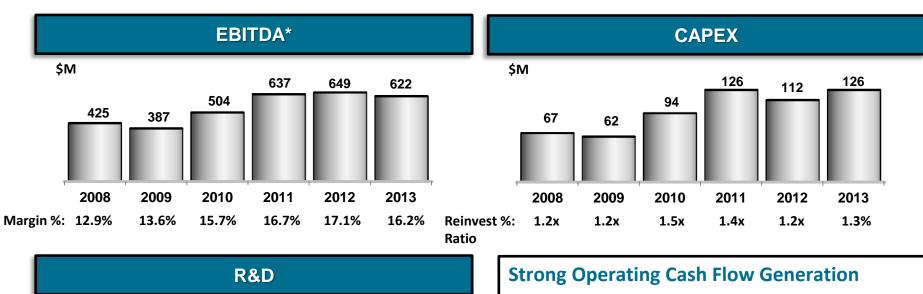
# HISTORICAL XYLEM PERFORMANCE



**OPPORTUNITY TO ACCELERATE GROWTH AND IMPROVE OPERATING PERFORMANCE** 



# HISTORICAL XYLEM PERFORMANCE



104

2013

2.7%

106

2012

2.8%

100

2011

2.6%

74

2010

2.3%

- EBITDA Up 47% Since 2008; 8% CAGR
  - Better Price Execution
  - Increase in Portfolio Profitability
  - Improved Productivity

#### Generate, Reinvest, Grow

- Increasing R&D Investment
- Capex Reinvestment Ratio >1

STRONG CASH GENERATION FUNDS CONTINUED GROWTH INVESTMENT



\$M

64

2008

% of : 1.9%

Revenue

63

2009

2.2%

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### **BALANCED CAPITAL DEPLOYMENT TO ENHANCE SHAREHOLDER RETURNS**



# **ACQUISITION SCORECARD**

Completed × Not Achieved On Track

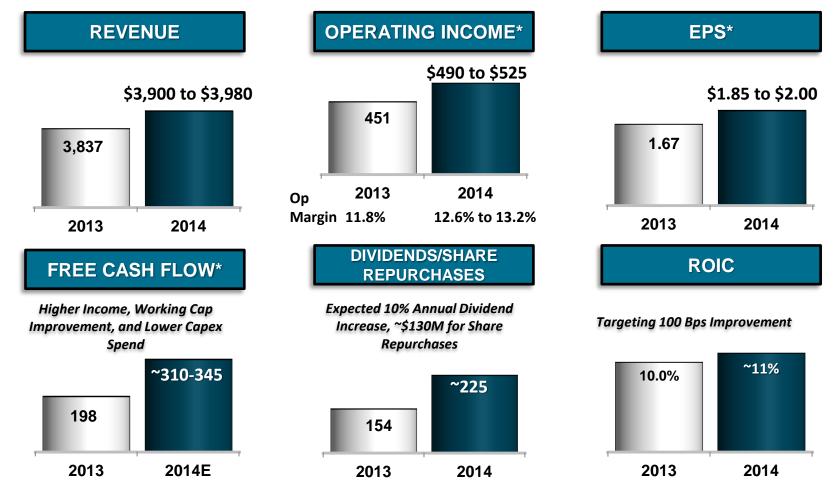
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Acquisition	Invested \$M	Year Completed	Strategic Fit	Gross Margin Accretive	IRR > Risk Adj. Cost of Capital	Mid- Teens ROIC	Cash Return 7-9 Years	EPS Accretive After Yr 1
Laing	\$30	2009	$\checkmark$	×	$\checkmark$	$\checkmark$	×	×
Nova	\$384	2010	$\checkmark$	$\checkmark$	$\checkmark$	•	•	✓
Godwin	\$585	2010	$\checkmark$	$\checkmark$	$\checkmark$	٠		$\checkmark$
01	\$25	2010	$\checkmark$	✓	$\checkmark$	•		✓
YSI	\$310	2011	$\checkmark$	$\checkmark$	$\checkmark$			✓
Through 2012				Added ~200 Bps				Added ~\$0.45
МЈК	\$13	2012	$\checkmark$	•	٠			✓
Heartland	\$29	2012	$\checkmark$	•	•		•	✓
PIMS	\$57	2013	$\checkmark$	•	•	•	•	✓
MultiTrode	\$26	2013	$\checkmark$	•		•		×



### 2014 XYLEM OUTLOOK (As of April 29, 2014)

(Dollars, In Millions, except EPS)



### COST FOCUS EXPECTED TO DRIVE SOLID EARNINGS GROWTH ... MARKET RECOVERY FUELS UPSIDE



# **2014 FINANCIAL GUIDANCE SUMMARY**

### (As of April 29, 2014)

(Dollars In Millions, Except per Share Data)	2014 Full Year Financial Outlook		Growth 2014E vs. 2013	
Revenue		Total Growth	<u>Organic</u>	FX/Acquisition
Xylem Consolidated	\$3,900 to \$3,980	2% to 4%	1% to 3%	1%
Water Infrastructure	\$2,500 to \$2,540	2% to 4%	2% to 3%	1%
Applied Water	\$1,470 to \$1,490	2% to 3%	1% to 2%	1%
Segment Margin *	14.1% to 14.6%	+90 bps to +140 bps		
Operating Margin *	12.6% to 13.2%	+80 bps to +140 bps		
EPS *	\$1.85 to \$2.00	Up 11% to 20%		
Free Cash Flow Conversion	~100%			
Guidance Assumptions:				
Operating Tax Rate *	~21%	Unchanged from 2013	3	
Share Count	~185M	Q2: 185.5; ~\$130M for	Share Repurcha	ses in 2014
Restructuring & Realignment Costs	~\$40 to \$50	'14 Rest. Savings ~\$1	5M; Realignment	Cost \$10-\$15

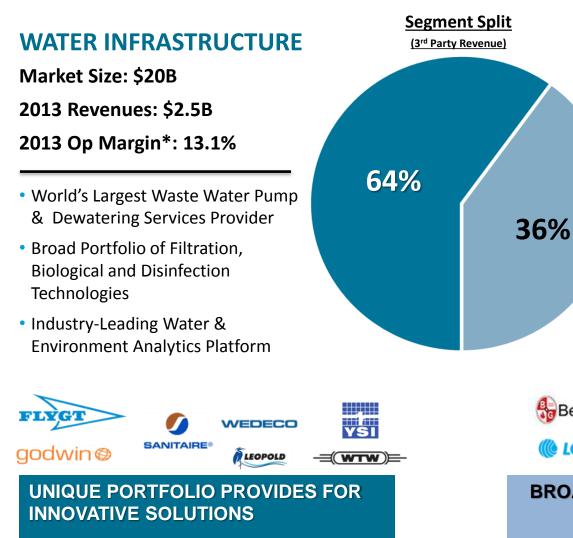
SOLID START TO 2014 ... AFFIRMING FULL YEAR GUIDANCE



# **SEGMENT OVERVIEW**



# **SEGMENT OVERVIEW**



# APPLIED WATER

Market Size: \$15B 2013 Revenues: \$1.4B 2013 Op Margin\*: 12.7%

 Leading Global Provider of a Broad Range of Energy-Efficient Solutions with a Large & Diverse Customer Base

- U.S. Leader in Building Services Equipment & Solutions
- U.S. Leader in Industrial Water Technologies

Bell & Gossett



JABSCO



#### **FIRE** PUMP

#### BROAD PRODUCT PORTFOLIO BACKED BY APPLICATION EXPERTISE

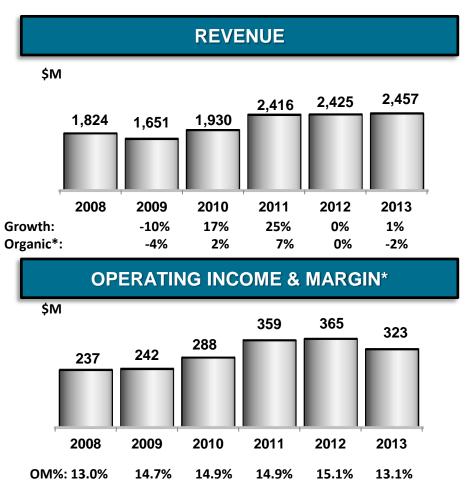


### WATER INFRASTRUCTURE SEGMENT OVERVIEW

	TRANSPORT	TREATMENT	TEST		
Market Size: 2013 Revenues:	\$11B \$1,812M	\$5B \$329M	\$4B \$298M		
Key Products & Services:	Water & Waste Water Pumps Dewatering (Sales & Rentals) Aftermarket Parts & Services	Biological U.V. and Ozone Disinfection Filtration	Analytical Instrumentation, Doppler and Level Measurement, Water Quality and Environmental Monitoring Systems		
Key Brands:	FLYGT godwin (9)	a xylem brand	YSI AANDERAA		
Key Facilities:	Emmaboda, Sweden; Baroda, India; Shenyang, China; Bridgeport, NJ	Herford, Germany; Brown Deer, WI; Zelienople, PA	Yellow Springs, OH; Weilheim, Germany; Bergen, Norway		
2013 Revenues by Geography:	16% 30% U.S. 13% Asia Pacific 41% Other	10% 26% 47% = U.S. = Europe = Asia Pacific = Other	9% 27% 43% U.S. Europe Asia Pacific Other		



# WATER INFRASTRUCTURE



### HIGHLIGHTS

### '08-'13 Revenue up 35%; 6% CAGR

- Resilient Through the Downturn
- Growth Driven by Acquisitions, Emerging Markets & Product Launches
- Public Utility CAPEX Slowdown
- European Crisis

### Recent Market Conditions Negatively Impacted Operating Margins

- Operating Productivity Funds Incremental Strategic Investments
- Decline in Dewatering related to Fracking along with weak Public Utility CAPEX and European market conditions impacted 2013

LEVERAGE & RECENT COST REDUCTION ACTIONS ACCELRATE LONG-TERM GROWTH

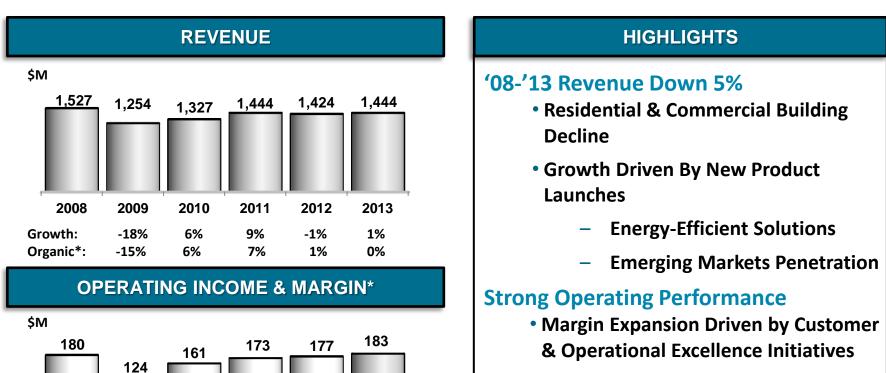


### APPLIED WATER SYSTEMS SEGMENT OVERVIEW

	BUILDING SERVICES	INDUSTRIAL WATER	IRRIGATION				
Market Size: 2013 Revenues:	\$9B \$696M	\$4B \$600M	\$2B \$102M				
Key Products & Services:	HVAC Pumps, Valves & Heat Exchangers, Drives & Controls, Waste Water Pumps, Pressure Boosters, Fire Protection	Pumps & Pumping Systems Heat Exchangers, Drives & Controls Membrane Filtration Fire Protection	Groundwater & Surface Pumps Packaged Systems, Drives & Controls				
Key Brands:	Bell & Gossett	S COWARA JABSCO	FLOJET FLOWTRONEX				
Key Facilities:	Auburn, NY; Buffalo, NY; Cegled, Hungary; Chihuahua, Mexico; Dallas, TX; Hoddesdon, UK; Montecchio, Italy; Morton Grove, IL; Nanjing, China; Stockerau, Austria; Strzelin, Poland; Wolverhampton, UK						
2013 Revenues by Geography:	16% 10% 16% 58% • U.S. • Europe • Asia Pacific • Other	9% 9% 45% 37% 9% 45% Asia Pacific • Other	14% 1% 33% 52% • U.S. • Europe • Asia Pacific • Other				



### **APPLIED WATER**



• Continued to Fund Future Growth Investments

#### STRONG OPERATING PERFORMANCE DESPITE CHALLENGED MARKETS

2012

12.4%

2013

12.7%



2008

OM%: 11.8%

2009

9.9%

2010

12.1%

2011

12.0%

# **NON-GAAP MEASURES**

Management views key performance indicators including revenue, gross margins, segment operating income and margins, orders growth, free cash flow, working capital, and backlog, among others. In addition, we consider certain measures to be useful to management and investors evaluating our operating performance for the periods presented, and provide a tool for evaluating our ongoing operations, liquidity and management of assets. This information can assist investors in assessing our financial performance and measures our ability to generate capital for deployment among competing strategic alternatives and initiatives. These metrics, however, are not measures of financial performance under GAAP and should not be considered a substitute for revenue, operating income, net income, earnings per share (basic and diluted) or net cash from operations as determined in accordance with GAAP. We consider the following non-GAAP measures, which may not be comparable to similarly titled measures reported by other companies, to be key performance indicators:

"Organic revenue" and "Organic orders" defined as revenue and orders, respectively, excluding the impact of foreign currency fluctuations, intercompany transactions, and contributions from acquisitions and divestitures. Divestitures include sales of portions of our business that did not meet the criteria for classification as a discontinued operation or insignificant portions of our business that we did not classify as a discontinued operation. The period-over-period change resulting from foreign currency fluctuations assumes no change in exchange rates from the prior period.

"Constant currency" defined as financial results adjusted for currency translation impacts by translating current period and prior period activity using the same currency conversion rate. This approach is used for countries whose functional currency is not the U.S. dollar.

"EBITDA" defined as earnings before interest, taxes, depreciation, amortization expense, and share-based compensation. "Adjusted EBITDA" reflects the adjustment to EBITDA to exclude non-recurring restructuring and realignment costs.

"Adjusted Operating Income", "Adjusted Segment Operating Income", and "Adjusted EPS" defined as operating income and earnings per share, adjusted to exclude non-recurring restructuring and realignment costs and tax-related special items.

"Free Cash Flow" defined as net cash from operating activities, as reported in the Statement of Cash Flow, less capital expenditures as well as adjustments for other significant items that impact current results which management believes are not related to our ongoing operations and performance. Our definition of free cash flows does not consider non-discretionary cash payments, such as debt.

"Realignment costs" defined as non-recurring costs not included in restructuring costs that are incurred as part of actions taken to reposition our business, including items such as professional fees, relocation, travel and other costs.



#### Xylem Inc. Non-GAAP Reconciliation Reported vs. Organic & Constant Currency Revenue (\$ Millions)

	(As Reported - GAAP)				(As Adjusted - Organic)					Constant Currency
		(A)	(B)		(C)	(D)	(E)	(F) = B+C+D+E	(G) = F/A	(H) = (F - C) / A
Year Ended December 31, 2013	Revenue Current Year	Revenue Prior Year	Change CY v. PY	% Change CY v. PY	Acquisitions / Divestitures	FX Contribution	Eliminations	Change Adj. CY v. PY	% Change Adj. CY v. PY	
Xylem Inc.	3,837	3,791	46	1%	(82)	(3)	-	(39)	-1%	1%
Water infrastructure	2,457	2,425	32	1%	(82)	4	-	(46)	-2%	1%
Applied Water	1,444	1,424	20	1%	-	(9)	(6)	5	0%	0%
Year Ended December 31, 2012										
Xylem Inc.	3,791	3,803	(12)	0%	(94)	108	-	2	0%	3%
Water infrastructure	2,425	2,416	9	0%	(94)	80	(1)	(6)	0%	4%
Applied Water	1,424	1,444	(20)	-1%	-	32	(3)	9	1%	1%
Year Ended December 31, 2011										
Xylem Inc.	3,803	3,202	601	19%	(264)	(111)	-	226	7%	15%
Water Infrastructure	2,416	1,930	486	25%	(264)	(87)	2	137	7%	21%
Applied Water	1,444	1,327	117	9%	-	(28)	(1)	88	7%	7%
Year Ended December 31, 2010										
Xylem Inc.	3,202	2,849	353	12%	(263)	6	-	96	3%	13%
Water infrastructure	1,930	1,651	279	17%	(247)	(8)	-	24	1%	16%
Applied Water	1,327	1,254	73	6%	(16)	15	-	72	6%	7%
Year Ended December 31, 2009										
Xylem Inc.	2,849	3,291	(442)	-13%	(7)	158	-	(291)	-9%	-9%
Water infrastructure	1,651	1,824	(173)	-9%	-	109	(1)	(65)	-4%	-4%
Applied Water	1,254	1,527	(273)	-18%	(7)	53	-	(227)	-15%	-14%

Note: Due to rounding the sum of segment amounts may not agree to Xylem totals.



#### Xylem Inc. Non-GAAP Reconciliation Adjusted Operating Income (\$ Millions)

[	2008	2009	2010	2011	2012	2013
Revenue	3,291	2,849	3,202	3,803	3,791	3,837
Operating Income	315	276	388	395	443	363
Operating Margin	9.6%	9.7%	12.1%	10.4%	11.7%	9.5%
Restructuring & Realignment Separation Costs*	41 -	31	15 -	- 87	24 22	64 -
Special Charges	-	-	-	-	-	24
Adjusted Operating Income	356	307	403	482	489	451
Adjusted Operating Margin	10.8%	10.8%	12.6%	12.7%	12.9%	11.8%
Standalone Costs	-	-	-	5	28	-
Adj. Operating Income, excl. Standalone Costs	356	307	403	487	517	451
Adjusted Operating Margin, excl. Standalone Costs	10.8%	10.8%	12.6%	12.8%	13.6%	11.8%

\* 2013 separation costs are not excluded from adjusted operating income.



#### Xylem Inc. Non-GAAP Reconciliation Adjusted Operating Income

(\$ Millions)

	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	2008
Total Revenue	2 027	2 704	2 002	2 202	2.040	2 204
• Total Xylem	3,837	3,791	3,803	3,202	2,849	3,291
Water Infrastructure	2,457	2,425	2,416	1,930	1,651	1,824
• Applied Water	1,444	1,424	1,444	1,327	1,254	1,527
Operating Income						
• Total Xylem	363	443	395	388	276	315
Water Infrastructure	271	342	343	276	227	220
Applied Water	167	170	160	158	109	162
Operating Margin						
• Total Xylem	9.5%	11.7%	10.4%	12.1%	9.7%	9.6%
Water Infrastructure	11.0%	14.1%	14.2%	14.3%	13.7%	12.1%
Applied Water	11.6%	11.9%	11.1%	11.9%	8.7%	10.6%
Separation Costs						
• Total Xylem	-	22	87	-	-	-
Water Infrastructure	-	4	16	-	-	-
Applied Water	-	2	13	-	-	-
Special Charges						
• Total Xylem	24		-	-	-	-
Water Infrastructure	4		-	-	-	-
• Applied Water	-		-	-	-	-
Restructuring & Realignment Costs						
• Total Xylem	64	24	-	15	31	41
Water Infrastructure	48	19	-	12	15	17
Applied Water	16	5	-	3	15	18
Adjusted Operating Income*						
• Total Xylem	451	489	482	403	307	356
Water Infrastructure	323	365	359	288	242	237
Applied Water	183	177	173	161	124	180
Adjusted Operating Margin*						
• Total Xylem	11.8%	12.9%	12.7%	12.6%	10.8%	10.8%
Water Infrastructure	13.1%	15.1%	14.9%	14.9%	14.7%	13.0%
Applied Water	12.7%	12.4%	12.0%	12.1%	9.9%	11.8%

\*Adjusted Operating Income excludes non-recurring separation, restructuring & realignment costs



#### Xylem Inc. Non-GAAP Reconciliation Net Cash - Operating Activities vs. Free Cash Flow

#### (\$ Millions)

	Year Ended							
	2013	2012	2011	2010	2009	2008		
Net Cash - Operating Activities	324	396	449	395	370	408		
Capital Expenditures	(126)	(112)	(126)	(94)	(62)	(67)		
Free Cash Flow, including separation costs	198	284	323	301	308	341		
Cash Paid for Separation Costs (incl. Capex)	-	28	65	-	-	-		
Free Cash Flow, excluding separation costs*	198	312	388	301	308	341		
Net Income	228	297	279	329	263	224		
Separation Costs, net of tax (incl. tax friction)		16	72	0	0	0		
Net Income, excluding separation costs*	228	313	351	329	263	224		
Free Cash Flow Conversion	87%	100%	111%	91%	117%	152%		

\* Separation costs are not excluded in 2013



#### Xylem Inc. Non-GAAP Reconciliation Adjusted Diluted EPS (\$ Millions, except per share amounts)

	2008	2009	2010	2011	2012	2013
Net Income	224	263	329	279	297	228
Separation Costs, Net of Tax*	-	-	-	72	16	-
Restructuring & Realignment, Net of Tax	28	22	11	-	17	46
Special Charges, Net of Tax	-	-	-	-	-	23
Adjusted Net Income before Special Tax Items	252	285	340	351	330	297
Special Tax Items	-	(61)	(43)	7	-	14
Adjusted Net Income	252	224	297	358	330	311
Diluted Earnings per Share	\$1.22	\$1.42	\$1.78	\$1.50	\$1.59	\$1.22
Separation Costs per Share*	\$0.00	\$0.00	\$0.00	\$0.39	\$0.09	\$0.00
Restructuring & Realignment Costs per Share	\$0.14	\$0.11	\$0.06	\$0.00	\$0.09	\$0.25
Special Charges per Share	-	-	-	-	-	\$0.13
Adjusted Diluted EPS before Special Tax Items	\$1.36	<b>\$1.53</b>	\$1.84	\$1.89	\$1.77	\$1.60
Special Tax Items per Share	\$0.00	(\$0.32)	(\$0.23)	\$0.04	\$0.00	\$0.07
Adjusted Diluted EPS	\$1.36	\$1.21	\$1.61	\$1.93	\$1.77	\$1.67

\* Separation costs are not excluded in 2013

#### Xylem Inc. Non-GAAP Reconciliation EBITDA and Adjusted EBITDA (\$ Millions)

-	2008	2009	2010 2011		2012	2013
Pre-Tax Income	312	277	388	383	388	298
Interest Expense (Income), net	-	-	-	17	51	52
Depreciation and Amortization	72	79	101	137	142	149
Stock Compensation	-	-	-	13	22	27
-						
EBITDA	384	356	489	550	603	526
Separation Costs*	-	-	-	87	22	64
Restructuring & Realignment	41	31	15	-	24	32
Adjusted EBITDA =	425	387	504	637	649	622
Revenue	3,291	2,849	3,202	3,803	3,791	3,837
Adjusted EBITDA Margin	12.9%	13.6%	15.7%	16.7%	17.1%	16.2%

\* Separation costs are not excluded in 2013



					(\$ Millions)					
	(As Reported - GAAP)					<b>Constant Currency</b>				
	(A) (B)		(C)	(D)	(E)	(F) = B+C+D+E	(G) = F/A	(H) = (F - C) / A		
	Orders 2014	Orders 2013	Change 2014 v. 2013	% Change 2014 v. 2013	Acquisitions / Divestitures	FX Contribution	Eliminations	Change Adj. 2014 v. 2013	% Change Adj. 2014 v. 2013	
Quarter Ended March 31										
Xylem Inc.	993	962	31	3%	(7)	3	-	27	3%	4%
Water infrastructure Applied Water	619 394	601 378	18 16	3% 4%	(7)	6 (4)	2 (3)	19 9	3% 2%	4% 2%

#### Xylem Inc. Non-GAAP Reconciliation Reported vs. Organic & Constant Currency Order Growth (¢ Millione)

Note: Due to rounding the sum of segment amounts may not agree to Xylem totals.

#### Xylem Inc. Non-GAAP Reconciliation Reported vs. Organic & Constant Currency Revenue (\$ Millions)

		(As Reporte	ed - GAAP)			<b>Constant Currency</b>				
		(A)	(B)		(C)	(D)	(E)	(F) = B+C+D+E	(G) = F/A	(H) = (F - C) / A
	Revenue 2014	Revenue 2013	Change 2014 v. 2013	% Change 2014 v. 2013	Acquisitions / Divestitures	FX Contribution	Eliminations	Change Adj. 2014 v. 2013	% Change Adj. 2014 v. 2013	
Quarter Ended March 31										
Xylem Inc.	906	879	27	3%	(5)	4	-	26	3%	4%
Water infrastructure Applied Water	568 355	551 345	17 10	3% 3%	(5)	7 (3)	1 (1)	20 6	4% 2%	5% 2%

Note: Due to rounding the sum of segment amounts may not agree to Xylem totals.



#### Xylem Inc. Non-GAAP Reconciliation Adjusted Operating Income

(\$ Millions)

	Q	1
	2014	2013
Total Revenue		
• Total Xylem	906	879
Water Infrastructure	568	551
• Applied Water	355	345
Operating Income		
• Total Xylem	76	66
Water Infrastructure	46	42
Applied Water	41	40
Operating Margin		
• Total Xylem	8.4%	7.5%
Water Infrastructure	8.1%	7.6%
• Applied Water	11.5%	11.6%
Restructuring & Realignment Costs		
• Total Xylem	18	12
Water Infrastructure	12	10
Applied Water	6	2
Adjusted Operating Income*		
• Total Xylem	94	78
Water Infrastructure	58	52
• Applied Water	47	42
Adjusted Operating Margin*		
• Total Xylem	10.4%	8.9%
Water Infrastructure	10.2%	9.4%
Applied Water	13.2%	12.2%

\*Adjusted Operating Income excludes restructuring & realignment costs.



#### Xylem Inc. Non-GAAP Reconciliation Adjusted Diluted EPS (\$ Millions, except per share amounts)

		Q1 2013						Q1 2014						
	As Re	ported	<u>Adjust</u>	ments		Ad	justed	As Re	ported	Adju	stments		Ad	justed
Total Revenue		879					879		906					906
Operating Income		66		12	а		78		76		18	а		94
Operating Margin		7.5%				•	8.9%		8.4%				F	10.4%
Interest Expense		(13)					(13)		(14)					(14)
Other Non-Operating Income (Expense)		(2)					(2)		(1)					(1)
Income before Taxes		51		12		<u> </u>	63		61		18		F	79
Provision for Income Taxes		(10)		(3)	b		(13)		(12)		(4)	b		(16)
Net Income		41		9			50		49		14			63
Diluted Shares		186.4					186.4		185.8					185.8
Diluted EPS	\$	0.22	\$	0.05		\$	0.27	\$	0.27	\$	0.07		\$	0.34

a Restructuring & realignment costs

b Net tax impact of restructuring & realignment costs and special tax items



#### Xylem Inc. Non-GAAP Reconciliation Net Cash - Operating Activities vs. Free Cash Flow (\$ Millions)

	Three Months Ended					
	2014	4	2	013		
Net Cash - Operating Activities	\$	22	\$	20		
Capital Expenditures		(25)		(30)		
Free Cash Flow	\$	(3)	\$	(10)		
Net Income	\$	49	\$	41		
Free Cash Flow Conversion		-6%		-24%		





**NYSE: XYL** 

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