# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

## FORM 8-K

### **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): February 28, 2012

## XYLEM INC.

(Exact name of registrant as specified in its charter)

Indiana001-3522945-2080495(State or other jurisdiction<br/>of incorporation)(Commission<br/>File Number)(IRS Employer<br/>Identification No.)

1133 Westchester Avenue, Suite N200 White Plains, New York (Address of principal executive offices)

10604 (Zip Code)

(914) 323-5700

 $(Registrant's\ telephone\ number,\ including\ area\ code)$ 

#### NOT APPLICABLE

(Former name or former address, if changed since last report)

k the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following isions (see General Instruction A.2. below):
Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### Item 2.02 Results of Operations and Financial Condition

Attached hereto as Exhibit 99.1 and incorporated herein by reference is the news release issued by Xylem Inc. on February 28, 2012, announcing the financial results for its fiscal quarter and fiscal year ended December 31, 2011. This information shall not be deemed filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or incorporated by reference into any filing under the Securities Act of 1933, as amended (the "Securities Act"), or the Exchange Act.

#### Item 7.01 Regulation FD Disclosure

Attached hereto as Exhibit 99.2 and incorporated herein by reference are earnings slides posted on Xylem Inc.'s website on February 28, 2012, summarizing Xylem Inc.'s financial results for the quarter and fiscal year ended December 31, 2011. This information is furnished pursuant to Item 7.01 Regulation FD Disclosure. This information shall not be deemed filed for purposes of Section 18 of the Exchange Act or incorporated by reference into any filing under the Securities Act or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

#### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

Exhibit

No. Description

99.1 News Release issued by Xylem Inc. on February 28, 2012.

99.2 Slides summarizing 2011 financial results posted by Xylem Inc. on February 28, 2012.

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

XYLEM INC.

Date: February 28, 2012

By: /s/ Frank R. Jimenez

Frank R. Jimenez Senior Vice President, General Counsel and Corporate Secretary

(Authorized Officer of Registrant)

## EXHIBIT INDEX

Exhibit No.	Description
99.1	News Release issued by Xylem Inc. on February 28, 2012.
99.2	Slides summarizing 2011 financial results posted by Xylem Inc. on February 28, 2012.



#### **Xylem**

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FOR IMMEDIATE RELEASE

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#### Xylem Inc. reports fourth quarter and full-year 2011 results

- Fourth quarter 2011 revenue of \$1.0 billion, up 7 percent from fourth quarter 2010; full-year 2011 revenue of \$3.8 billion, up 19 percent over prior year
- Fourth quarter 2011 earnings per share of \$0.28; adjusted earnings of \$0.40 per share, up 5 percent over fourth quarter 2010 normalized earnings per share
- Full-year 2011 earnings per share of \$1.50; adjusted earnings of \$1.93 per share, up 30 percent from 2010 normalized earnings per share<sup>5</sup>
- · Strong full-year cash generation of \$388 million, 111 percent conversion of adjusted net income

WHITE PLAINS, N.Y., February 28, 2012 – Xylem Inc. (NYSE: XYL) today reported fourth quarter revenue of \$1.0 billion, up 7 percent from the fourth quarter 2010, and net income of \$52 million or \$0.28 per share. Xylem, a leading global water technology company focused on solving the world's most challenging water issues, was spun off from ITT Corporation on October 31, 2011. Excluding the impact of one-time separation costs and other special items, adjusted net income was \$74 million or \$0.40 per share, up 2 cents or 5 percent from the normalized earnings in the fourth quarter 2010.

"We drove solid business performance in 2011. We delivered revenue and earnings growth that reflected the strength of our core water and wastewater portfolio, as well as increased activity in the emerging markets, and solid returns from investments in our analytical instrumentation and dewatering businesses," said Gretchen McClain, president and chief executive officer of Xylem. "All of this was accomplished as we worked through the successful launch of our new company. It is a testament to the dedication of our 12,500 employees who focus on solving our customers' water challenges."

For the fourth quarter, Xylem achieved adjusted operating margin of 12.0 percent, including incremental stand-alone costs of \$5 million, which reduced margin by 50 basis points. Operating margin in the fourth quarter of 2010 was 11.9 percent.

For the full year 2011, Xylem revenue was \$3.8 billion, up 19 percent over 2010. Excluding the impact of acquisitions and positive foreign currency translation, full-year organic revenue growth was 7 percent. Adjusted operating margin was 12.7 percent, up 60 basis points compared to 2010. The \$5 million of incremental stand-alone cost incurred in the fourth quarter reduced full-year operating margin by 10 basis points. Full-year reported net income was \$279 million, or

\* The 2010 normalized earnings per share reflect adjustments (including interest expense, stand-alone costs, and special tax items) to our GAAP results to better illustrate year-over-year performance. The normalized earnings are intended to give a representation of our performance had Xylem been a stand-alone company in 2010.

\$1.50 per share. Adjusted net income, excluding the impact of the spinoff and other special items, was \$358 million or \$1.93 per share, up 45 cents or 30 percent from the normalized earnings in 2010. Strong performance from acquired businesses and working capital improvements helped generate \$388 million of free cash flow during the year, which excludes \$65 million of cash paid for spinoff-related costs. This represents a 111 percent conversion of adjusted net income.

#### Fourth Quarter and Full-Year 2011 Segment Results

#### Water Infrastructure

Xylem's Water Infrastructure businesses provide equipment and services to water and wastewater transport and treatment, dewatering and analytical instrumentation markets.

- Fourth-quarter 2011 revenue was \$679 million, an increase of 9 percent compared with the fourth quarter 2010, up 6 percent organically. This reflects solid growth in dewatering and the emerging markets, particularly in treatment and analytical instrumentation.
- Orders for the quarter increased 15 percent, 10 percent organically, to \$589 million from the comparable period in 2010.
- Fourth-quarter segment operating income, which included \$6 million of spinoff-related costs, was \$98 million. Adjusted operating income for the period, excluding the impact of the spinoff costs, was \$104 million, up \$3 million relative to the same period in 2010.
- Full-year segment revenue was \$2.42 billion, up 25 percent over the prior year. Full-year reported segment operating income was \$343 million.
   Full-year adjusted operating income for the Water Infrastructure segment was \$359 million, an increase of 30 percent or \$83 million over the full year 2010.

#### **Applied Water**

Xylem's Applied Water businesses provide equipment and services in the residential and commercial building services, industrial and agricultural markets.

- Fourth quarter 2011 Applied Water segment revenue was \$336 million, up 3 percent compared with the fourth quarter 2010, with growth in sales
  of energy-efficient solutions like the e-SV pump used in a wide range of applications, more than offsetting relative weakness in building services
  in the developed markets.
- Orders of \$330 million were essentially flat vs. the comparable period in 2010.
- Fourth quarter segment operating income, which included \$4 million of spinoff-related expenses, was \$27 million. Excluding the impact of these special items, segment operating income was \$31 million, up 15 percent or \$4 million relative to the same period in 2010.
- Full-year segment revenue was \$1.44 billion, up 9 percent over the prior year. Full-year reported segment operating income was \$160 million, including \$13 million of spinoff- related expenses. Full-year adjusted segment operating income was \$173 million, an increase of 9 percent or \$15 million over 2010.

#### Full-year 2012 Outlook

Xylem forecasts full-year 2012 revenue in the range of \$3.9 billion – \$4.0 billion, representing year over year organic growth of 4 percent to 6 percent. Operating margins are anticipated to be in the range of 12.7 to 13.3 percent, excluding spinoff-related costs, but including incremental stand-alone costs of \$25 to \$30 million as Xylem completes its first full year as an independent company. These stand-alone costs will offset operating margin by 60 to 80 basis

points. Full-year 2012 adjusted net income is forecast to be \$334 million to \$362 million, for adjusted earnings per share of \$1.80 to \$1.95 for the full year 2012, which reflects expected growth of 8 to 17 percent over normalized 2011. Reported net income, which includes one-time separation costs, is anticipated to range from \$319 million to \$350 million, or \$1.72 to \$1.89.

"We've begun 2012 in a strong competitive and financial position," McClain said. "We remain mindful of the pockets of weak economic activity in Europe, and less rapid growth in some of the emerging markets. With our applications expertise, customer focus, market-leading brands, large installed base and superior distribution in more than 150 countries, our portfolio is fundamentally well-positioned to continue growing at a rate faster than the global market. Further, we will continue investing in attractive opportunities, deploying resources to continue growing our core businesses through new product development and innovative applications, while maintaining our ability to make attractive acquisitions."

#### More detail available

Supplemental information on Xylem's fourth quarter and full-year 2011 earnings, including reconciliations for certain non-GAAP items, is posted at investors.xyleminc.com.

#### **About Xylem**

Xylem (XYL) is a leading global water technology provider, enabling customers to transport, treat, test and efficiently use water in public utility, residential and commercial building services, industrial and agricultural settings. The company does business in more than 150 countries through a number of market-leading product brands, and its people bring broad applications expertise with a strong focus on finding local solutions to the world's most challenging water and wastewater problems. Launched in 2011 from the spinoff of the water-related businesses of ITT Corporation, Xylem is headquartered in White Plains, N.Y., with 2011 annual revenues of \$3.8 billion and 12,500 employees worldwide.

The name Xylem is derived from classical Greek and is the tissue that transports water in plants, highlighting the engineering efficiency of our water-centric business by linking it with the best water transportation of all — that which occurs in nature. For more information, please visit us at <a href="www.xyleminc.com">www.xyleminc.com</a>.

#### Forward-Looking Statements

This document contains information that may constitute "forward-looking statements." Forward-looking statements by their nature address matters that are, to different degrees, uncertain. Generally, the words "anticipate," "estimate," "expect," "project," "intend," "plan," "believe," "target" and similar expressions identify forward-looking statements, which generally are not historical in nature. However, the absence of these words or similar expressions does not mean that a statement is not forward-looking.

These forward-looking statements include, but are not limited to, statements about the separation of Xylem Inc. (the "Company") from ITT Corporation, the terms and the effect of the separation, the nature and impact of the separation, capitalization of the Company, future strategic plans and other statements that describe the Company's business strategy, outlook, objectives, plans, intentions or goals, and any discussion of future operating or financial performance. All statements that address operating performance, events or developments that we expect or anticipate will occur in the future — including statements relating to orders, sales, operating margins and earnings per share growth, and statements expressing general views about future operating results — are forward-looking statements.

Caution should be taken not to place undue reliance on any such forward-looking statements because they involve risks, uncertainties and other factors that could cause actual results to differ materially from those expressed or implied in, or reasonably inferred from, such statements. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law. In addition, forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from the Company's historical experience and our present expectations or projections. These risks and uncertainties include, but are not limited to, those set forth in our Registration Statement on Form 10, and those described from time to time in subsequent reports filed with the Securities and Exchange Commission.

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## XYLEM INC. AND SUBSIDIARIES

## CONSOLIDATED AND COMBINED INCOME STATEMENTS

(In Millions, except per share data)

Year Ended December 31,	2011	2010	2009
Revenue	\$3,803	\$ 3,202	\$2,849
Cost of revenue	2,342	1,988	1,812
Gross profit	1,461	1,214	1,037
Selling, general and administrative expenses	877	737	667
Research and development expenses	100	74	63
Separation costs	87		_
Restructuring and asset impairments charges, net	2	15	31
Operating income	395	388	276
Interest expense	17	_	_
Other non-operating income, net	5		1
Income before taxes	383	388	277
Income tax expense	104	59	14
Net income	\$ 279	\$ 329	\$ 263
Earnings per share:			
Basic	\$ 1.51	\$ 1.78	\$ 1.42
Diluted	\$ 1.50	\$ 1.78	\$ 1.42
Weighted average number of shares – Basic	185.1	184.6	184.6
Weighted average number of shares – Diluted	185.3	184.6	184.6

## XYLEM INC. AND SUBSIDIARIES

CONSOLIDATED AND COMBINED BALANCE SHEETS

(In Millions, except per share amounts)

December 31,	2011	2010
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 318	\$ 131
Receivable, less allowances for discounts and doubtful accounts of \$37 and \$32 in 2011 and 2010, respectively	756	690
Inventories, net	426	389
Prepaid assets	97	79
Deferred income tax assets	45	47
Total current assets	1,642	1,336
Property, plant and equipment, net	463	454
Goodwill	1,610	1,437
Other intangible assets, net	505	416
Other non-current assets	173	92
Total assets	\$4,393	\$ 3,735
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Accounts payable	\$ 322	\$ 309
Accrued and other current liabilities	490	340
Short-term borrowings and current maturities of long-term debt	5	_
Total current liabilities	817	649
Long-term debt	1,201	4
Accrued postretirement benefits	316	163
Deferred income tax liabilities	165	99
Other non-current accrued liabilities	67	101
Total liabilities	2,566	1,016
Commitments and contingencies		
Stockholders' equity:		
Common Stock - par value \$0.01 per share:		
Authorized 750.0 shares, issued 184.6 shares	2	_
Capital in excess of par value	1,663	_
Retained earnings	40	_
Parent company investment	_	2,682
Accumulated other comprehensive income	122	37
Total stockholders' equity	1,827	2,719
Total liabilities and stockholders' equity	\$4,393	\$ 3,735

## XYLEM INC. AND SUBSIDIARIES

CONSOLIDATED AND COMBINED CASH FLOWS

(In Millions)

Year Ended December 31,	2011	2010	2009
Operating Activities  Net income	\$ 279	\$ 329	\$ 263
Adjustments to reconcile net income to net cash provided by operating activities:	\$ 419	\$ 329	\$ 203
Depreciation and amortization	137	92	70
Deferred income taxes	8	(31)	(36)
Share-based compensation	13	9	9
Non-cash separation costs	10		_
Restructuring charges, net	2	15	31
Payments of restructuring	(7)	(22)	(40)
Changes in assets and liabilities (net of acquisitions):		( )	( ')
Changes in receivables	(61)	(45)	45
Changes in inventories	(18)	7	62
Changes in accounts payable	(9)	41	(38)
Changes in accrued liabilities	53	12	(11)
Changes in accrued taxes	56	(17)	(1)
Net changes in other assets and liabilities	(14)	5	16
Net Cash - Operating activities	449	395	370
Investing Activities			
Capital expenditures	(126)	(94)	(62)
Proceeds from the sale of property, plant and equipment	11	4	11
Acquisitions of businesses and assets, net of cash acquired	(309)	(1,004)	(33)
Other, net	1	1	_
Net Cash - Investing activities	(423)	(1,093)	(84)
Financing Activities			
Net transfer (to)/from parent	(995)	745	(292)
Issuance of short-term debt	5		_
Issuance of senior notes, net of discount	1,198	_	_
Principal payments of debt and capital lease obligations	(8)		_
Proceeds from exercise of employee stock options	1	_	_
Payments of debt issuance costs	(10)	_	_
Dividends paid	(19)		
Net Cash - Financing activities	<u>172</u>	745	(292)
Effect of exchange rate changes on cash	<u>(11</u> )	3	6
Net change in cash and cash equivalents	187	50	_
Cash and cash equivalents at beginning of year	131	81	81
Cash and cash equivalents at end of year	\$ 318	\$ 131	\$ 81
Supplemental disclosure of cash flow information:			
Cash paid during the year for:			
Income taxes (net of refunds received)	<u>\$ 64</u>	\$ 110	\$ 52

#### Xylem Inc. Non-GAAP Measures

Management views key performance indicators including revenue, segment operating income and margins, orders growth, and backlog, among others. In addition, we consider certain measures to be useful to management and investors evaluating our operating performance for the periods presented, and provide a tool for evaluating our ongoing operations, liquidity and management of assets. This information can assist investors in assessing our financial performance and measures our ability to generate capital for deployment among competing strategic alternatives and initiatives. These metrics, however, are not measures of financial performance under GAAP and should not be considered a substitute for revenues, operating income, net income or net cash from continuing operations as determined in accordance with GAAP. We consider the following non-GAAP measures, which may not be comparable to similarly titled measures reported by other companies, to be key performance indicators:

- "Organic revenue" and "Organic orders" defined as revenue and orders, respectively, excluding the impact of foreign currency fluctuations, intercompany transactions, and contributions from acquisitions and divestitures. Divestitures include sales of portions of our business that did not meet the criteria for classification as a discontinued operation or insignificant portions of our business that we did not classify as a discontinued operation. The period-over-period change resulting from foreign currency fluctuations assumes no change in exchange rates from the prior period.
- "EBITDA" defined as earnings before interest, taxes, depreciation, amortization expense, and share-based compensation. "Adjusted EBITDA" reflects the adjustment to EBITDA to exclude for one-time separation costs associated with the Xylem spin-off from ITT Corporation.
- "Operating Income \*" and "Adjusted EPS" defined as operating income and earnings per share, adjusted to exclude one-time separation costs associated with the Xylem spin-off from ITT Corporation and tax-related special items.
- "Normalized EPS" defined as earnings per share, adjusted to exclude one-time separation costs associated with the Xylem spin-off from ITT Corporation and tax-related special items, as well to reflect the incremental current period amount of interest expense and stand alone costs in the prior comparable period.
- "Free Cash Flow" defined as net cash from operating activities, as reported in the Statement of Cash Flow, less capital expenditures and other significant items that impact current results which management believes are not related to our ongoing operations and performance. Our definition of free cash flows does not consider non-discretionary cash payments, such as debt.

### Xylem Inc. Non-GAAP Reconciliation Reported vs. Organic Order Growth (\$ Millions)

		(As Rep	oorted - GAAP)		(As Adjusted - Organic)				
		(A)	(B)		(C)	(D)	(E)	(F) = B+C+D+E Change	(G) = F/A
	Orders 2011	Orders 2010	Change 2011 v. 2010	% Change 2011 v. 2010	Acquisitions / Divestitures	FX Contribution	Eliminations	Adj. 2011 v. 2010	% Change Adj. 2011 v. 2010
Year Ended December 31, 2011	2011	2010							
Xylem Inc.	3,847	3,237	610	18.8%	(272)	(120)	_	218	6.7%
Water infrastructure Applied Water	2,454 1,452	1,941 1,352	513 100	26.4% 7.4%	(272)	(96) (27)	1 (1)	146 72	7.5% 5.3%
Quarter Ended December 31, 2011									
Xylem Inc.	905	836	69	8.3%	(24)	5	_	50	6.0%
Water infrastructure	589	514	75	14.6%	(24)	4	(5)	50	9.7%
Applied Water	330	331	(1)	-0.3%	_	1	(1)	(1)	-0.3%
Quarter Ended September 30, 2011									
Xylem Inc.	966	810	156	19.3%	(41)	(42)	_	73	9.0%
Water infrastructure	621	504	117	23.2%	(41)	(33)	5	48	9.5%
Applied Water	358	322	36	11.2%	_	(10)	_	26	8.1%
Quarter Ended June 30, 2011									
Xylem Inc.	998	822	176	21.4%	(91)	(70)	_	15	1.8%
Water infrastructure	632	498	134	26.9%	(91)	(55)	2	(10)	-2.0%
Applied Water	383	341	42	12.3%	_	(17)	1	26	7.6%
Quarter Ended March 31, 2011									
Xylem Inc.	978	769	209	27.2%	(116)	(13)	_	80	10.4%
Water infrastructure	612	425	187	44.0%	(116)	(12)	(1)	58	13.6%
Applied Water	381	358	23	6.4%	_	(1)	(1)	21	5.9%

### Xylem Inc. Non-GAAP Reconciliation Reported vs. Organic Revenue (\$ Millions)

		(As Rej	oorted - GAAP)		(As Adjusted - Organic)					
		(A)	(B)		(C)	(D)	(E)	(F) = B+C+D+E Change	(G) = F/A	
	Revenue 2011	Revenue 2010	Change 2011 v. 2010	% Change 2011 v. 2010	Acquisitions / Divestitures	FX Contribution	Eliminations	Adj. 2011 v. 2010	% Change Adj. 2011 v. 2010	
Year Ended December 31, 2011										
Xylem Inc.	3,803	3,202	601	18.8%	(264)	(111)	_	226	7.1%	
Water infrastructure	2,416	1,930	486	25.2%	(264)	(87)	2	137	7.1%	
Applied Water	1,444	1,327	117	8.8%	_	(28)	(1)	88	6.6%	
Quarter Ended December 31, 2011										
Xylem Inc.	1,003	935	68	7.3%	(27)	6	_	47	5.0%	
Water Infrastructure	679	622	57	9.2%	(27)	5	1	36	5.8%	
Applied Water	336	327	9	2.8%	_	1	(1)	9	2.8%	
Quarter Ended September 30, 2011										
Xylem Inc.	939	806	133	16.5%	(42)	(39)	_	52	6.5%	
Water infrastructure	584	488	96	19.7%	(42)	(30)	1	25	5.1%	
Applied Water	368	331	37	11.2%	_	(10)	1	28	8.5%	
Quarter Ended June 30, 2011										
Xylem Inc.	971	775	196	25.3%	(85)	(65)	_	46	5.9%	
Water infrastructure	602	443	159	35.9%	(85)	(50)	1	25	5.6%	
Applied Water	385	346	39	11.3%	_	(18)	_	21	6.1%	
Quarter Ended March 31, 2011										
Xylem Inc.	890	686	204	29.7%	(110)	(13)	_	81	11.8%	
Water infrastructure	551	377	174	46.2%	(110)	(12)	(1)	51	13.5%	
Applied Water	355	323	32	9.9%	_	(1)	(1)	30	9.3%	

### Xylem Inc. Non-GAAP Reconciliation Normalized and Adjusted Operating Income and Earnings Per Share (EPS) (\$ Millions, except per share amounts)

		Q4 '10			Q4 '11	
	As Reported	Adjustments	Normalized	As Reported	Adjustments	Adjusted
Total Revenue	935		935	1,003		1,003
Operating Income	111	(5)a	106	100	20g	120
Operating Margin	11.9%	b	11.4%	9.9%		11.9%
Interest Income (Expense)		(14)	(14)	(13)		(13)
Other Income (Expense)				(1)		(1)
Income before Taxes	111	(19)	92	85	20	105
Provision for Income Taxes	(14)	(9)f	(23)	(33)	2h	(31)
Net Income	97	(28)	69	52	22	74
Diluted Shares	184.6		184.6	185.3		185.3
Diluted EPS	\$ 0.53	\$ (0.15)	\$ 0.38	\$ 0.28	\$ 0.12	\$ 0.40

		FY '10			FY '11	
	As Reported	Adjustments	Normalized	As Reported	Adjustments	Adjusted
	3,202		3,202	3,803		3,803
Operating Income	388	(5)a	383	395	87d	482
	12.1%	b	11.9%	10.4%		12.7%
Interest Income (Expense)		(14)	(14)	(17)		(17)
Other Income (Expense)				5		5
Income before Taxes	388	(19)	369	383	87	470
Provision for Income Taxes	(59)	(37)c	(96)	(104)	(7)e	(111)
Net Income	329	(56)	273	279	80	359
Diluted Shares	184.6		184.6	185.3		185.3
Diluted EPS	\$ 1.78	\$ (0.30)	\$ 1.48	\$ 1.50	\$ 0.43	\$ 1.93

- Equals incremental stand alone costs incurred in 2011 of \$5M a
- Represents incremental interest expense on long-term debt that was incurred in 2011 b
- Represents net tax impact of above items, less 2010 special tax items of \$43M
- d Represents one-time separation costs incurred in 2011
- Represents the tax benefit on one time separation costs of \$15M, less special tax items of \$7M f
  - Represents net tax impact on stand alone and interest expenses, less Q4 2010 special tax items of \$15M
- One time separation costs incurred in Q4 2010 g
- h Represents net tax impact of one time separation costs

### Xylem Inc. Non-GAAP Reconciliation Adjusted Diluted EPS 2011 and 2010

(\$ Millions, except per share amounts)

	Q1 2011	Q2 2011	Q3 2011	Q4 2011	FY 2011
Net Income	78	72	77	52	279
Separation costs, net of tax	2	27	25	18	72
Adjusted Net Income before Special Tax Items	80	99	102	70	351
Special Tax Items		4	(1)	4	7
Adjusted Net Income	80	103	101	74	358
Diluted Earnings per Share	\$ 0.42	\$ 0.39	\$ 0.42	\$ 0.28	\$ 1.50
Separation costs per Share	\$ 0.01	\$ 0.15	\$ 0.13	\$ 0.10	\$ 0.39
Adjusted diluted EPS before Special Tax Items	\$ 0.43	\$ 0.54	\$ 0.55	\$ 0.38	\$ 1.89
Special Tax Items per Share	\$ 0.00	\$ 0.02	<u>(\$0.01)</u>	\$ 0.02	\$ 0.04
Adjusted diluted EPS	\$ 0.43	\$ 0.56	\$ 0.54	\$ 0.40	\$ 1.93
	Q1 2010	Q2 2010	Q3 2010	Q4 2010	FY 2010
Net Income	56	85	91	97	329
Separation costs, net of tax					
Adjusted Net Income before Special Tax Items	56	85	91	97	329
Special Tax Items	<u>(6)</u>	(11)	(11)	(15)	(43)
Adjusted Net Income	50	74	80	82	286
Diluted Earnings per Share	\$ 0.30	\$ 0.46	\$ 0.49	\$ 0.53	\$ 1.78
Adjusted diluted EPS before Special Tax Items	\$ 0.30	\$ 0.46	\$ 0.49	\$ 0.53	\$ 1.78
Special Tax Items per Share	<u>(\$0.03)</u>	<u>(\$0.06)</u>	<u>(\$0.05)</u>	<u>(\$0.09</u> )	(\$0.23)
Adjusted diluted EPS	\$ 0.27	\$ 0.40	\$ 0.44	\$ 0.44	\$ 1.55

### Xylem Inc. Non-GAAP Reconciliation Segment Operating Income (\$ Millions)

### **Adjusted Segment Operating Income**

	Q1		Q2		Q3		Q4		FY	
m - 15	<u>'11</u>	'10	'11	'10	'11	'10	'11	'10	'11_	'10
Total Revenue			co.				c=0			4.020
Water Infrastructue	551	377	602	443	584	488	679	622	2,416	1,930
Applied Water	355	323	385	346	368	331	336	327	1,444	1,327
Operating Income										
Water Infrastructue	64	45	94	57	87	73	98	101	343	276
Applied Water	46	40	50	51	37	40	27	27	160	158
Separation Costs										
Water Infrastructue			2		8		6		16	_
Applied Water	_	—	—	—	9	—	4	—	13	—
Adjusted Operating Income*										
Water Infrastructue	64	45	96	57	95	73	104	101	359	276
Applied Water	46	40	50	51	46	40	31	27	173	158
Operating Margin										
Water Infrastructue	11.6%	11.9%	15.6%	12.9%	14.9%	14.9%	14.4%	16.2%	14.2%	14.3%
Applied Water	13.0%	12.4%	13.0%	14.7%	10.0%	12.0%	8.0%	8.3%	11.1%	11.9%
Adjusted Operating Margin*										
Water Infrastructue	11.6%	11.9%	15.9%	12.9%	16.3%	14.9%	15.3%	16.2%	14.9%	14.3%
Applied Water	13.0%	12.4%	13.0%	14.7%	12.5%	12.0%	9.2%	8.3%	12.0%	11.9%

<sup>\*</sup> Adjusted Operating Income excludes non-recurring separation costs

### Xylem Inc. Non-GAAP Reconciliation Net Cash - Operating Activities vs. Free Cash Flow Years ended 2011 & 2010 (\$ Millions)

	Year Er	ıded
	2011	2010
Net Cash - Operating Activities	449	395
Capital Expenditures	(126)	(94)
Free Cash Flow, including separation costs	323	301
Separation Costs (Cash Paid incl. Capex)	6.5	
Free Cash Flow, excluding separation costs	388	301
Net Income	279	329
Separation Costs, net of tax	72	
Adjusted Net Income	351	329
Free Cash Flow Conversion	111%	91%

### Xylem Inc. Non- GAAP Reconciliation Guidance (\$ Millions, except per share amounts)

2012 Guidance						Illustratio	n of Mid Point Guid	lance
2012 Guidance			FY '11				FY '12	
	As Reported	Adjustments	Adjusted	Adjustments	Normalized	As Reported	Adjustments	Adjusted
Total Revenue	3,803		3,803		3,803	3,950		3,950
Segment Operating Income	503	29a	532	(8)d	524	577	8h	585
Segment Operating Margin	13.2%		14.0%		13.8%	14.6%		14.8%
Corporate Expense	108	(58)b	50	20e	70	81	(10)h	71
Operating Income	395	87	482	(28)	454	496	18	514
Operating Margin	10.4%		12.7%		11.9%	12.6%		13.0%
Interest Expense	(17)		(17)	(39)f	(56)	(51)		(51)
Other Non-Operating Income (Expense)	5		5		5			
Income before Taxes	383	87	470	(67)	403	445	18	463
Provision for Income Taxes	(104)	(7)c	(111)	16g	(95)	(111)	(5)i	(116)
Net Income	279	80	359	(51)	308	334	13	347
Diluted Shares	185.3				185.3	185.8		185.8
Diluted EPS	\$ 1.50	\$ 0.43	\$ 1.93	\$ (0.27)	1.66	1.80	0.07	1.87

- a One time separation costs incurred at the segment level
- b One time separation costs incurred at the corporate level
- c Net tax impact of above items, plus the addition of 2011 special tax items
- d Incremental stand alone costs to be incurred in 2012 at the segment level (\$8M)
- e Incremental stand alone costs to be incurred in 2012 at the corporate level (\$20M)
- f Incremental interest expense on long-term debt to be incurred in 2012
- $\,{\rm g}\,$   $\,$   $\,$  Tax impact of incremental interest expense and stand alone costs to be incurred in 2012  $\,$
- h Expected one time separation costs of \$8M and \$10M to be incurred at the segments and headquarters, respectively.
- i Tax impact of one time separation costs expected to be incurred in 2012.



# Q4 2011 Earnings Release

February 28, 2012



## **Forward Looking Statements**

This document contains information that may constitute "forward-looking statements." Forward-looking statements by their nature address matters that are, to different degrees, uncertain. Generally, the words "anticipate," "estimate," "expect," "project," "intend," "plan," "believe," "target" and similar expressions identify forward-looking statements, which generally are not historical in nature. However, the absence of these words or similar expressions does not mean that a statement is not forward-looking.

These forward-looking statements include, but are not limited to, statements about the separation of Xylem Inc. (the "Company") from ITT Corporation, the terms and the effect of the separation, the nature and impact of the separation, capitalization of the Company, future strategic plans and other statements that describe the Company's business strategy, outlook, objectives, plans, intentions or goals, and any discussion of future operating or financial performance. All statements that address operating performance, events or developments that we expect or anticipate will occur in the future — including statements relating to orders, revenues, operating margins and earnings per share growth, and statements expressing general views about future operating results — are forward-looking statements.

Caution should be taken not to place undue reliance on any such forward-looking statements because they involve risks, uncertainties and other factors that could cause actual results to differ materially from those expressed or implied in, or reasonably inferred from, such statements. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law. In addition, forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from the Company's historical experience and our present expectations or projections. These risks and uncertainties include, but are not limited to, those set forth in our Registration Statement on Form 10, and those described from time to time in subsequent reports filed with the Securities and Exchange Commission.

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## **2011 Performance Summary**

- √ Advanced our Strategic Position
  - Solidified Leading Position in Analytical Instrumentation with YSI Acquisition
  - · Built Out High Growth Dewatering Platform
  - Introduced New Product and Strategic Partnerships
  - · Double-Digit Growth in Emerging Markets
- √ Strong 2011 Financial Performance
  - SolidRevenue Growth+19%... Organic+7%\*
  - Expanded Operating Margin +60 bps to 12.7%\*
  - Double-Digit"Normalized" EPS Growth +30%\*
  - Strong Free Cash Flow Conversion
- ✓ Solid Fundamentals ... Positioned Well for 2012
  - · Large Installed Base, Diversified Portfolio, and Stable End Markets
  - · Focused Strategic Initiatives
- ✓ Separation Complete ... Selected to the S&P 500

\* See Appendix for Non-GAAP Reconciliations

Strong Strategic Execution ... Positioned Well for 2012

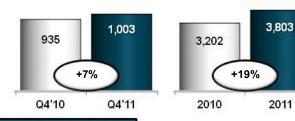
3



## **2011 Xylem Performance**

### Revenue

(Dollars, In Millions)



### **Q4 Performance**

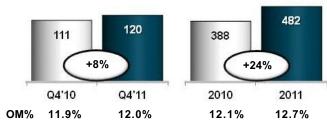
- Total growth +7%: US/Europe ea. up ~3%, EM up 20+%
- Organic revenue growth +5%
- Total orders \$905M +8%; organic order growth +6%

#### **FY Performance**

- Total growth +19%: US/EM ea. up 20+%; Europe up ~13%
- Organic revenue growth +7%
- Total orders \$3,847 +19%; organic order growth +7%

### **Operating Income**

(Dollars, In Millions)



### • Q4 Op Margin +10 bps; FY Op Margin +60 bps

- Commercial & Operational Excellence drive price and cost savings
- Acquisitions accretive; Purchase accounting headwind (Q4)
- Significant inflation
- Impact of stand alone costs ~\$5M, -50 bps (Q4) and -10 bps (FY), included in Op Margin
- Increased organic investments

## **Broad Based Growth and Margin Expansion**

See appendix for non-GAAP reconciliations
\* Excludes Q4 & FY 2011 non-recurring separation costs of \$20M and \$87M, respectively



## **2011 Xylem Performance**

#### Q4'11 EPS\* 5% Normalized EPS Growth • Q4'11 EPS \$0.28; \$0.40 Adj. \$0.53 \$0.02 · 1x separation costs \$0.40 \$0.38 · Special tax items \$0.28 \$0.15 FX 5(0.02) Acquis. 5(0.01) \$0.12 5(0.08) 1xSep 5(0.10) Tax 5(0.02) 5% Normalized EPS Growth 5(0.05) Growth 50.05 Stand Alone \$ (0.02) · Strong operational performance · Purchase accounting dilution Q4'10 GAAP EPS Normalized Q4'10 EPS Operational Performance Adjusted Q4'11 EPS Special Tax/ Separation Costs Q4'11 GAAP EPS Adjustments 2011 EPS\* 30% Normalized EPS Growth • FY'11 EPS \$1.50; \$1.93 Adj. · 1x separation costs \$1.93 \$1.78 \$0.45 \$0.43 \$0.30 · Special tax items \$1.50 \$1.48 • 30% Normalized EPS Growth 5(0.23) Interest 5(0.05) Acquis. S0.16 1xSep 5(0.39)

## **Delivered Double-Digit Normalized EPS Growth**

Normalized

Growth 50.30

Operational

Perfomance

Adjusted FY'11 EPS

Stand Alone 5 (0.02)

Adjustments

FY'10

\* See Appendix for Non-GAAP Reconciliations

· Strong operational performance

driving significant growth

· Organic investments & acquisitions

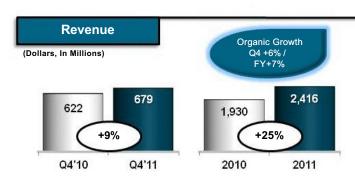


FY'11 GAAP EPS

5(0.04)

Special Tax/

## **2011 Water Infrastructure Performance**



(Organic Revenue Growth by Application)

- Transport +3% (Q4); +6% (FY)
  - · Global dewatering strength
  - · Stability from large installed base
- Treatment +21% (Q4); +13% (FY)
  - · Emerging market strength
  - · Project timing
- Test +1% (Q4); +6% (FY)
  - · Europe flat; US & emerging market strength

### **Operating Income**

(Dollars, In Millions)

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### • Q4 Op Margin 15.3%

- · Price & cost savings exceed inflation
- · Purchase accounting headwind
- · Stand alone costs
- · Unfavorable mix/lower restructuring offset
- FY Op Margin 14.9%
  - · Price & cost savings exceed inflation
  - Unfavorable FX
  - · Unfavorable mix/lower restructuring offset

## Strategic Acquisitions Bolstered Strong Application Portfolio

See Appendix for Non-GAAP Reconciliations

\* Excludes Q4 and FY Non-Recurring Separation Costs of \$6M and \$16M, respectively



## **2011 Applied Water Performance**

#### Revenue Organic Growth Q4 +3% / FY+7% (Dollars, In Millions) 1,444 336 1,327 327 +3% +9% Q4'10 Q4'11 2010 2011

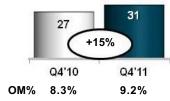
(Organic Revenue Growth by Application)

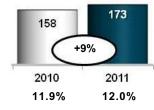
- Building Services +2% (Q4); +6% (FY)
  - · New energy efficient solutions
  - · Q4: Destocking
- Industrial Water +5% (Q4); +7% (FY)
  - · Improved market conditions
  - · Favorable across all regions
- Irrigation +9% (Q4); +12% (FY)
  - · Favorable weather conditions in US

## **Operating Income**

(Dollars, In Millions)

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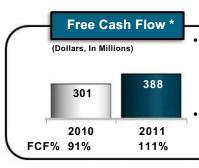
- Q4 Op Margin 9.2%
  - · Price & cost savings exceeded inflation
  - · Continued organic investments
  - · Stand alone costs
  - · Non-restructuring severance costs
- FY Op Margin 12.0%
  - · Price & cost savings exceeded inflation
  - · Continued organic investments

## **Energy Efficient Solutions Fueled Growth**

See Appendix for Non-GAAP Reconciliations
\* Excludes Q4 and FY Non-Recurring Separation Costs of \$4M and \$13M, respectively



## **2011 Xylem Financial Position**



Free Cash Flow Growth

- · Favorable acquisition performance
- · Working Capital improvement of 20 bps as a % Sales

Continued investment \$126M Capex > 1 reinvestment ratio

\* See Appendix for Non-GAAP Reconciliations

## (Dollars, In Millions) 856 770

**Working Capital \*\*** 

2010 2011 W/C%\*\*22.3% 22.1%

December 31, 2011	
Cash	318
Debt	1,206
Net Debt	888
Shareholders' Equity	1,827
Net Capital	2,715
Net Debt to Net Capital	33%

### **Capital Summary/Liquidity**

(Dollars, In Millions)

- · Strong cash position
- Debt/Adj EBITDA ratio of 1.9x
- · 33% Net Debt to Net Capital
- \$600M Revolving Credit Facility Available
- Access to Commercial Paper

## Strong Cash Flow ... Healthy Balance Sheet ... Providing Flexibility

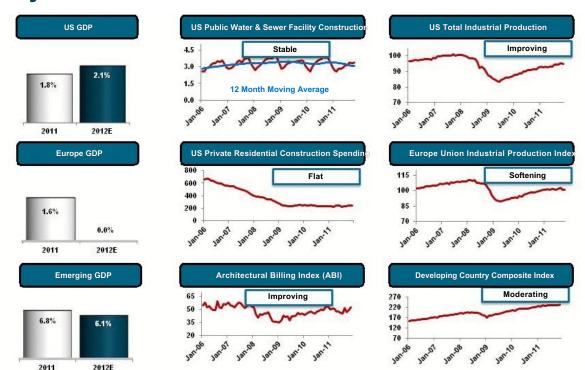
\* See Appendix for Non-GAAP Reconciliations \*\* (AR+INV-AP / Revenue (Adjusted for Acquisitions)



# 2012 Guidance



## **Key Macro Economic Indicators**



## **Navigating Through Tougher Macro Economic Conditions**

Source: MAPI, U.S. Censuls Bureau , ITH, Company Estimates
Public Water & Sewer: Billions of dollars
US Private Residential Construction Spending: Seasonally Adjusted Annual Rate in Billions of Dollars
Industrial Production Index: 2007 = 10.8. S.A.

JP Morgan Developing Country Composite Index



## **End Markets**

### Projected '12 XYL Growth



Industrial (~ 40% of '11 Revenue)



- · Global dewatering applications
- Emerging market strength
- 2H OEM activity



**Public Utility** 

(~ 36% of '11 Revenue)

Up Low to Mid Single Digit

- Increasing operation & maintenance spend
- · Rising global tariffs
- · Weakness in developed market Capex



Commercial

(~ 12% of '11 Revenue)

Up Low to Mid Single Digit

- Emerging market strength
- · Green building legislation 2H benefits
- · New products drive share gains



Residential (~ 9% of '11 Revenue)

Up Low Single Digit

- Installed base provides stability
- US Construction slightly improving
- European new construction weakness



Agriculture (~ 3% of '11 Revenue)

**Down Low** Single Digit to Flat

- Tough compare vs. strong 2011
- Favorable long-term market expectation

## **Xylem Well Positioned**





## 2012 Key Focus Areas

## ✓ Advancing our Strategic Position

- . Build out of high growth dewatering platform globally
- Leverage leading position in analytical instrumentation
- Build upon our presence in fast-growing emerging markets
- Continue to advance our disciplined acquisition pipeline

## ✓ Deploying Innovation and New Product Applications & Services

- Energy efficient technology and new product launches
- Leverage our applications expertise to solve high-order water infrastructure challenges

## ✓ Continued Strong Execution

- Focus on Commercial Excellence: price realization through differentiated customer value
- Strong productivity (Lean, LCR sourcing) while enabling reinvestment for long-term growth
- Disciplined execution through proven management operating system

## **Creating Customer Value and Building Credibility**

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## **Capital Deployment Strategy Update**

## ✓ Organic Investments

- Capex of ~\$130M, >1 reinvestment ratio
- R&D, ~3% of revenue
- Core product development
- Global dewatering and analytical instrumentation expansion
- Emerging market expansion

## **✓** Robust Acquisition Pipeline

- Funding through strong cash performance
- Strong balance sheet provides flexibility

## ✓ Dividend Policy

- Target within peer range
- Confidence in cash flow generation

## Clear Strategy ... Strong Balance Sheet

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## **2012 Financial Guidance Summary**

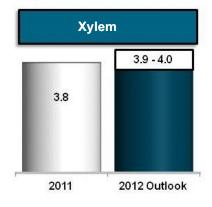
	2012 Financial Outlook	Growth 2012E vs. 2011
Total Revenue	\$3.9B -\$4.0B	4% -6% (Organic)
Water Infrastructure	\$2.5B -\$2.6B	5% -7% (Organic)
Applied Water	\$1.4B -\$1.5B	2% -6% (Organic)
Segment Margin*	14.5% -15.0%	+50 to +100 bps
Operating Margin*	12.7% -13.3%	Flat to +60 bps (incl. incremental stand alone costs \$25M-\$30M)
EPS *	\$1.80 -\$1.95	-7% to +1% on Adjusted Basis +8% to +17% on Normalized Basis
Free Cash Flow Conversion	95%	Excludingone-time separation costs



<sup>\*</sup> See Appendix for Non-GAAP Reconciliations

## 2012 Revenue Outlook

(Dollars, In Billions)



	2011	2012	Comments
Organic Growth	7 %	4-6%	- 1H'12 tough compare vs. strong 1H'11 - 2H'12 stronger than 1H
FX (Translation)	4%	(3)%	~65% international revenues Top foreign currencies: Euro, CAD, AUD, GBP, SEK
Acquisition	8%	2%	2012 represents YSI 2011 represents incremental Godwin, Nova, OI Analytics and YSI
Total Growth	19%	3-5%	

Quarterly Revenue Profile (% of FY Revenue)	Q1	Q2	Q3	Q4
2009-2011 Composite	22%	25%	25%	28%

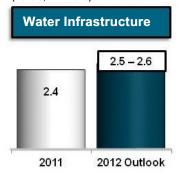
Strong Underlying Growth ... FX Shift from Tailwind to Headwind

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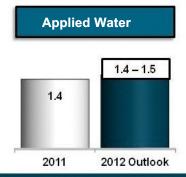


## **2012 Revenue Outlook**

(Dollars, In Billions)



	2011	2012	Comments
Organic Growth	7 %	5-7%	Public Utility up low to mid single digit Industrial up mid single digit
FX (Translation)	4%	(3)%	Top foreign currencies: Euro, CAD, AUD, GBP, SEK
Acquisition	14%	3%	2012 represents YSI 2011 represents incremental Godwin, Nova, OI Analytics and YSI
Total Growth	25%	5-7%	



	2011	2012	Comments
Organic Growth	7 %	2-6%	Commercial up low to mid single digit Residential up low single digit Industrial up mid single digit
FX (Translation)	2%	(2)%	Top foreign currencies: Euro, CAD, AUD, GBP
Total Growth	9%	0-4%	

Revenue Growth Driven by End Market Conditions & Xylem Initiatives

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## 2012 Margin Outlook

### Segment Margin \*

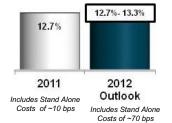
## 14.5% - 15.0% 14.0% 2011 2012 Outlook

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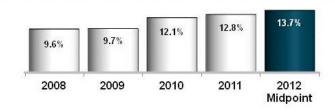
### Segment Op Margin 14.5% - 15.0%

- · Comm'l & Oper'l Excellence Initiatives
- Acquisition margin accretive
- Organic growth investments
- Inflation ~3%
- OperatingMargin12.7% 13.3%
  - Includes stand alone costs ~\$25M-\$30M

## **Operating Margin \***



## Op Margin Expansion (Ex. Stand Alone Costs) \*\*



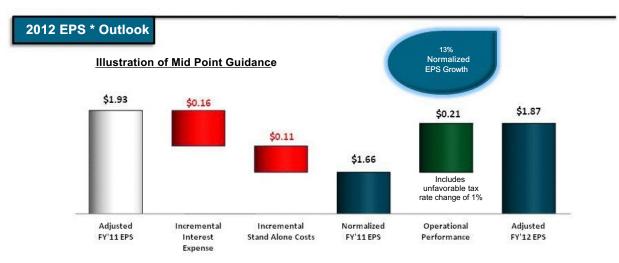
**Driving Consistent** Improvements ... On Track to Meet Long Term Objective

## Solid Margin Performance ... On Track to Meet Long Term Objective

See appendix for non-GAAP reconciliations
\*Excludes non-recurring separation costs of \$87M and \$15M-\$20M for 2011 and 2012, respectively
\*\* Adjusted for non recurring separation costs and stand alone costs



# **2012 Xylem Performance**



- · Operational performance \$0.21, includes YSI contribution, FX andax headwind
- Projected structural tax rate ~25%
- · Nine months incremental interest expense normalization
- · Full year impact of stand alone costs ... in line with expectations

\* See Appendix for Non-GAAP Reconciliations

#### **Delivering Double-Digit EPS Growth**



#### **Summary**

- √ 2011 ... A Year in the Making
  - A Leader in the Global Water Industry
  - Executed Significant Strategic Advancement
  - Delivered Strong Financial Performance
  - Xylem, new independent company
- **✓** Positioned to Deliver in 2012
  - Solid Foundation and Fundamentals
  - Strong Financial Position
  - Strong Growth Opportunities

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# Appendix

# **Separation Costs**

(\$M)	Q1'11		Q2'11		Q3'1	1	Q4'11		FY'11	
IT Costs	\$	-	\$	7	\$	10	\$	2	\$	19
Advisory fees		2		6		9		1		18
Employee retention & hiring costs		1		4		4		5		14
Rebranding & marketing costs		-		-		3		10		13
Lease termination & other real estate costs		-		-		10		-		10
Non-cash asset impairments		-		-		8				8
Other				1		2		2		5
Total separation costs in Op Income		3		18		46		20		87
Tax-related separation (benefit) costs				14		(9)		1		6
Income tax benefit		(1)		(5)		(12)		(3)		(21)
Total separation costs, net of tax	Ś	2	\$	27	Ś	25	Ś	18	Ś	72

# **Quarterly Financial Performance**

(\$M, Except EPS)	Q1'10	Q2'10	Q3'10	Q4'10	FY'10	Q1'11	Q2'11	Q3'11	Q4'11	FY'11
Revenue	686	775	806	935	3,202	890	971	939	1,003	3,803
cogs	431	484	497	576	1,988	553	592	574	623	2,342
Gross Profit	255	291	309	359	1,214	337	379	365	380	1,461
SG&A	164	170	183	220	737	210	219	215	233	877
R&D	18	17	18	21	74	24	26	23	27	100
Separation Costs	-	-	-	-	-	3	18	46	20	87
Restructuring & Asset Impairment										
Charges, net	4	3	1	7	15	-	-	2	-	2
Op Income	69	101	107	111	388	100	116	79	100	395
Interest Expense	-	-	-	-	-	-	1	1	15	17
Other Non-Op	-2	-1	3			1		4		5
Income before Tax	67	100	110	111	388	101	115	82	85	383
Тах	11	15	19	14	59	23	43	5	33	104
Net Income	56	85	91	97	329	78	72	77	52	279
EPS – Diluted *	\$0.30	\$0.46	\$0.49	\$0.53	\$1.78	\$0.42	\$0.39	\$0.42	\$0.28	\$1.50

<sup>\*</sup> On October 31, 2011, Xylem Inc. completed the spin-off through a tax-free stock dividend to ITT Corporation's shareholders. ITT Corporation shareholders received one share of our common stock for each share of ITT common stock. As a result on October 31, 2011, we had 184.6 millioshares of commonstock outstanding nothis shareamount is being utilized to calculate earning spershare for all periods presented prior to the spin-off.



#### **Non-GAAP Measures**

Management views key performance indicators including revenue, segment operating income and margins, orders growth, and backlog, among others. In addition, we consider certain measures to be useful to management and investors evaluating our operating performance for the periods presented, and provide a tool for evaluating our ongoing operations, liquidity and management of assets. This information can assist investors in assessing our financial performance and measures our ability to generate capital for deployment among competing strategic alternatives and initiatives. These metrics, however, are not measures of financial performance under GAAP and should not be considered a substitute for revenues, operating income, net income or net cash from continuing operations as determined in accordance with GAAP. We consider the following non-GAAP measures, which may not be comparable to similarly titled measures reported by other companies, to be key performance indicators:

- "Organic revenue" and "Organic Orders" defined as revenue or orders, as applicable, excluding the impact of foreign currency fluctuations, intercompany transactions, and contributions from acquisitions and divestitures. Divestitures include sales of portions of our business that did not meet the criteria for classification as a discontinued operation or insignificant portions of our business that we did not classify as a discontinued operation. The period-over-period change resulting from foreign currency fluctuations assumes no change in exchange rates from the prior period.
- "EBITDA" defined as earnings before interest, taxes, depreciation, amortization expense, and share-based compensation.

  "Adjusted EBITDA" reflects the adjustment to EBITDA to exclude for one-time separation costs associated with the Xylem spin-off from ITT Corporation.
- "Operating Income \*" and "Adjusted EPS" defined as operating income and earnings per share, adjusted to exclude one-time separation costs associated with the Xylem spin-off from ITT Corporation and tax-related special items.
- "Normalized EPS" defined as earnings per share, adjusted to exclude one-time separation costs associated with the Xylem spinoff from ITT Corporation and tax-related special items, as well to reflect the incremental current period amount of interest expense and stand alone costs in the prior comparable period.
- "Free Cash Flow" defined as net cash from operating activities, as reported in the Statement of Cash Flow, less capital expenditures and other significant items that impact current results which management believes are not related to our ongoing operations and performance. Our definition of free cash flows does not consider non-discretionary cash payments, such as debt.

# **Non-GAAP Reconciliation: Organic Orders**

Xylem Inc. Non-GAAP Reconciliation Reported vs. Organic Order Growth (\$ Millions)

		(As Reported	- GAAP)	· · · · · · · · · · · · · · · · · · ·			(As Adjusted - Organic)		
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(A)	(B)		(C)	(D)	(E)	(F) = B+C+D+E	(G) = F/A
	Orders 2011	Orders 2010	Change 2011 v. 2010	% Change 2011 v. 2010	Acquisitions / Divestitures	FX Contribution	Eliminations	Change Adj. 2011 v. 2010	% Change Adj. 2011 v. 2010
Year Ended December 31, 2011									
Xylem Inc.	3,847	3,237	610	18.8%	(272)	(120)		218	6.7%
Water infrastructure	2,454	1,941	513	26.4%	(272)	(96)	1	146	7.5%
Applied Water	1,452	1,352	100	7.4%		(27)	(1)	72	5.3%
Quarter Ended December 31, 2011	_								
Xylem Inc.	905	836	69	8.3%	(24)	s		50	6.0%
Water infrastructure	589	514	75	14.6%	(24)	4	(5)	50	9.7%
Applied Water	330	331	(1)	-0.3%		1	(1)	(1)	-0.3%
Quarter Ended September 30, 2011	<u>-20</u>								
Xylem Inc.	966	810	156	19.3%	(41)	(42)		73	9.0%
Water infrastructure	621	504	117	23.2%	(41)	(33)	5	48	9.5%
Applied Water	358	322	36	11.2%		(10)		26	8.1%
Quarter Ended June 30, 2011									
Xylem Inc.	998	822	176	21.4%	(91)	(70)		15	1.8%
Water infrastructure	632	498	134	26.9%	(91)	(55)	2	(10)	-2.0%
Applied Water	383	341	42	12.3%		(17)	1	26	7.6%
Quarter Ended March 31, 2011									
Xylem Inc.	978	769	209	27.2%	(116)	(13)		80	10.4%
Water infrastructure	612	425	187	44.0%	(116)	(12)	(1)	58	13.6%
Applied Water	381	358	23	6.4%		(1)	(1)	21	5.9%



# Non-GAAP Reconciliation: Organic Revenue

Xylem Inc. Non-GAAP Reconciliation Reported vs. Organic Revenue (\$ Millions)

		(As Reported	CAAD!		7.07		(As Adjusted - Organic)		
	4								101 011
		(A)	(B)		(C)	(D)	(E)	(F) = B+C+D+E	(G) = F/A
			Change	% Change	Acquisitions /			Change	% Change
	Revenue	Revenue	2011 v. 2010	2011 v. 2010	Divestitures	FX Contribution	Eliminations	Adj. 2011 v. 2010	Adj. 2011 v. 2010
	2011	2010	SQ. 1 1 1 1 1 1 1 27	30		28	86-1-11-11-11-18	( <del>************************************</del>	
Year Ended December 31, 2011									
Xylem Inc.	3,803	3,202	601	18.8%	(264)	(111)		226	7.1%
Water infrastructure	2,416	1,930	486	25.2%	(264)	(87)	2	137	7.1%
Applied Water	1,444	1,327	117	8.8%		(28)	(1)	88	6.6%
Quarter Ended December 31, 2011	<u>1 - 5</u> 2								
Xylem Inc.	1,003	935	68	7.3%	(27)	6		47	5.0%
Water Infrastructure	679	622	57	9.2%	(27)	5	1	36	5.8%
Applied Water	336	327	9	2.8%		1	(1)	9	2.8%
Quarter Ended September 30, 2011	<u></u>								
Xylem Inc.	939	806	133	16.5%	(42)	(39)		52	6.5%
Water infrastructure	584	488	96	19.7%	(42)	(30)	1	25	5.1%
Applied Water	368	331	37	11.2%		(10)	1	28	8.5%
Quarter Ended June 30, 2011									
Xylem Inc.	971	775	196	25.3%	(85)	(65)		46	5.9%
Water infrastructure	602	443	159	35.9%	(85)	(50)	1	25	5.6%
Applied Water	385	346	39	11.3%		(18)		21	6.1%
Quarter Ended March 31, 2011									
Xylem Inc.	890	686	204	29.7%	(110)	(13)		81	11.8%
Water infrastructure	551	377	174	46.2%	(110)	(12)	(1)	51	13.5%
Applied Water	355	323	32	9.9%		(1)	(1)	30	9.3%



# **Non-GAAP Reconciliation: EPS**

Xylem Inc. Non-GAAP Reconciliation Normalized and Adjusted Operating Income and Earnings Per Share (EPS) (\$ Millions, except per share amounts)

		Q4 '10		71	Q4 '11				
	As Reported	Adjustments	77	Normalized	As Reported	Adjustments	177	Adjusted	
Total Revenue	935			935	1,003			1,003	
Operating Income	111	(5)	a	106	100	20	g	120	
Operating Margin	11.9%		b	11.4%	9.9%			11.9%	
Interest Income (Expense)		(14)		(14)	(13)			(13)	
Other Income (Expense)					(1)			(1)	
Income before Taxes	111	(19)		92	85	20	3	105	
Provision for Income Taxes	(14)	(9)	f	(23)	(33)	2	h	(31)	
Net Income	97	(28)		69	52	22		74	
Diluted Shares	184.6	8		184.6	185.3	15	8 1	185.3	
Diluted EPS	\$ 0.53	\$ (0.15)		s 0.38	s 0.28	S 0.12		s 0.4	

		FY '10		8	3	FY '11		
	As Reported	Adjustments		Normalized	As Reported	Adjustments		Adjusted
	3,202			3,202	3,803			3,803
Operating Income	388	(5)	a	383	395	87	d	482
	12.1%		b	11.9%	10.4%			12.7%
Interest Income (Expense)		(14)		(14)	(17)			(17)
Other Income (Expense)					5			
Income before Taxes	388	(19)		369	383	87		470
Provision for Income Taxes	(59)	(37)	c	(96)	(104)	(7)	e	(111)
Net Income	329	(56)		273	279	80		359
Diluted Shares	184.6	⊗ <del></del>		184.6	185.3			185.3
Diluted EPS	\$ 1.78	\$ (0.30)		S 1.48	S 1.50	s 0.43		S 1.93

 $_{\rm a}~$  Equals incremental stand alone costs incurred in 2011 of \$5M



a Equals incremental stand alone costs incurred in 2011 of 55M
b Represents incremental interest expense on long-term debt that was incurred in 2011
c Represents net tax impact of above items, less 2010 special tax items of \$43M
d Represents one-time separation costs incurred in 2011
e Represents the tax benefit on one time separation costs of \$15M, less special tax items of \$7M
f Represents text aimpact on stand alone and interest expenses, less Q4 2010 special tax items of \$15M
g One time separation costs incurred in Q4 2010
h Represents net tax impact of one time separation costs

# **Non-GAAP Reconciliation: EPS**

Xylem Inc. Non-GAAP Reconciliation Adjusted Diluted EPS 2011 and 2010

21	Millione	oveont	nor	charo	amounts)	

	Q1 2011	Q2 2011	Q3 2011	Q4 2011	FY 2011
Net Income	78	72	77	52	279
Separation costs, net of tax	2	27	25	18	72
Adjusted Net Income before Special Tax Items	80	99	102	70	351
Special Tax Items		4	(1)	4	7
Adjusted Net Income	80	103	101	74	358
Diluted Earnings per Share	\$0.42	\$0.39	\$0.42	\$0.28	\$1.50
Separation costs per Share	\$0.01	\$0.15	\$0.13	\$0.10	\$0.39
Adjusted diluted EPS before Special Tax Items	\$0.43	\$0.54	\$0.55	\$0.38	\$1.89
Special Tax Items per Share	\$0.00	\$0.02	(\$0.01)	\$0.02	\$0.04
Adjusted diluted EPS	\$0.43	\$0.56	\$0.54	\$0.40	\$1.93
	Q1 2010	Q2 2010	Q3 2010	Q4 2010	FY 2010
Net Income	56	85	91	97	329
Separation costs, net of tax	<u>-</u>	<u>-</u>	-	<u>-</u>	<u>-</u>
Adjusted Net Income before Special Tax Items	56	85	91	97	329
Special Tax Items	(6)	(11)	(11)	(15)	(43)
Adjusted Net Income	50	74	80	82	286
Diluted Earnings per Share	\$0.30	\$0.46	\$0.49	\$0.53	\$1.78
Adjusted diluted EPS before Special Tax Items	\$0.30	\$0.46	\$0.49	\$0.53	\$1.78
Special Tax Items per Share	(\$0.03)	(\$0.06)	(\$0.05)	(\$0.09)	(\$0.23)
Adjusted diluted EPS	\$0.27	\$0.40	\$0.44	\$0.44	\$1.55



# Non-GAAP Reconciliation: Segment Operating Income

#### **Adjusted Segment Operating Income**

(Dollars, In Millions)										
	Q	1	Q2	549	Q3		Q4		FY	
	<u>'11</u>	<u>'10</u>								
Total Revenue										
<ul> <li>Water Infrastructure</li> </ul>	551	377	602	443	584	488	679	622	2,416	1,930
Applied Water	355	323	385	346	368	331	336	327	1,444	1,327
Operating Income										
<ul> <li>Water Infrastructure</li> </ul>	64	45	94	57	87	73	98	101	343	276
Applied Water	46	40	50	51	37	40	27	27	160	158
Separation Costs										
Water Infrastructue	-	-	2	-	8	-	6	-	16	-
Applied Water	-	-	-	-	9	-	4	-	13	-
Adjusted Operating Income										
Water Infrastructue	64	45	96	57	95	73	104	101	359	276
<ul> <li>Applied Water</li> </ul>	46	40	50	51	46	40	31	27	173	158
Operating Margin										
<ul> <li>Water Infrastructure</li> </ul>	11.6%	11.9%	15.6%	12.9%	14.9%	14.9%	14.4%	16.2%	14.2%	14.3%
<ul> <li>Applied Water</li> </ul>	13.0%	12.4%	13.0%	14.7%	10.0%	12.0%	8.0%	8.3%	11.1%	11.9%
Adjusted Operating Margin*										
Water Infrastructure	11.6%	11.9%	15.9%	12.9%	16.3%	14.9%	15.3%	16.2%	14.9%	14.3%
Applied Water	13.0%	12.4%	13.0%	14.7%	12.5%	12.0%	9.2%	8.3%	12.0%	11.9%

<sup>\*</sup>Adjusted Operating Income excludes non-recurring separation costs



#### Non-GAAP Reconciliation: Adj. Operating Margin Rollforward

Xylem Inc. Non-GAAP Reconciliation Operating Margin Rollforward

#### **Adjusted Operating Margin Rollforward**

	Xylem	Water Infrastructure	Applied Water
Q4'10 Margin	11.9%	16.2%	8.3%
Price	1.6%	0.5%	3.7%
Vol/Mix/Other	-0.9%	-1.2%	-1.6%
Stand Alone Costs	-0.5%	-0.3%	0.0%
Cost Improvements	3.5%	3.1%	3.6%
Acquisitions	-0.5%	-0.9%	0.0%
Inflation	-2.8%	-1.9%	-4.5%
FX	-0.3%	-0.2%	-0.3%
Q4'11 Margin	12.0%	15.3%	9.2%

	Xylem	Water Infrastructure	Applied Water
FY'10 Margin	12.1%	14.3%	11.9%
Price	1.3%	0.4%	2.7%
Vol/Mix/Other	-0.1%	0.3%	-1.0%
Stand Alone Costs	-0.1%	-0.1%	0.0%
Cost Improvements	3.1%	3.1%	3.1%
Acquisitions	0.2%	0.0%	0.0%
Inflation	-3.3%	-2.3%	-4.6%
FX	-0.5%	-0.8%	-0.1%
FY'11 Margin	12.7%	14.9%	12.0%



#### **Non-GAAP Reconciliation: Free Cash Flow**

Xylem Inc. Non-GAAP Reconciliation
Net Cash - Operating Activities vs. Free Cash Flow
Years ended 2011 & 2010
(\$ Millions)

	Year Ende	d
	2011	2010
Net Cash - Operating Activities	449	395
Capital Expenditures	(126)	(94)
Free Cash Flow, including separation costs	323	301
Separation Costs (Cash Paid incl. Capex)	65	-
Free Cash Flow, excluding separation costs	388	301
Net Income	279	329
Separation Costs	72	0
Adjusted Net Income	351	329
Free Cash Flow Conversion	111%	91%



# Non-GAAP Reconciliation: Xylem EBITDA & Adj. EBITDA

#### Xylem Inc. Non-GAAP Reconciliation Adjusted EBITDA by Quarter (\$ Millions)

	2011							
	Q1	Q2	Q3	Q4	Total			
Pre-Tax Net Income	101	115	82	85	383			
Interest, net	-	-	1	16	17			
Depreciation	22	25	25	21	93			
Amortization	11	10	11	12	44			
Stock Compensation	3	2	2	6	13			
EBITDA	137	152	121	140	550			
Separation Costs	3	18	46	20	87			
Adjusted EBITDA	140	170	167	160	637			
Revenues	890	971	939	1,003	3,803			
Adjusted EBITDA Margin	15.7%	17.5%	17.8%	16.0%	16.7%			

#### Non-GAAP Reconciliation: Water Infrastructure EBITDA & Adj. EBITDA

# Xylem Inc. Non-GAAP Reconciliation Adjusted EBITDA by Quarter Water Infrastructure (\$ Millions)

	2011							
	Q1	Q2	Q2 Q3		Total			
Pre-Tax Net Income	65	93	88	99	345			
Interest, net			(1)	-	(1)			
Depreciation	16	19	19	14	68			
Amortization	9	9	9	9	36			
Stock Compensation	-	-	1	1	2			
EBITDA	90	121	116	123	450			
Separation Costs	-	2	8	6	16			
Adjusted EBITDA	90	123	124	129	466			
Revenues	551	602	584	679	2,416			
Adjusted EBITDA Margin	16.3%	20.4%	21.2%	19.0%	19.3%			

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#### Non-GAAP Reconciliation: Applied Water EBITDA & Adj. EBITDA

#### Xylem Inc. Non-GAAP Reconciliation Adjusted EBITDA by Quarter Applied Water (\$ Millions)

	2011							
	Q1	Q2	Q3	Q4	Total			
Pre-Tax Net Income	46	51	37	25	159			
Interest, net	-	-	-	-	-			
Depreciation	6	6	6	7	25			
Amortization	2	1	2	1	6			
Stock Compensation	-	-	1	1	2			
EBITDA	54	58	46	34	192			
Separation Costs	-	-	9	4	13			
Adjusted EBITDA	54	58	55	38	205			
Revenues	355	385	368	336	1,444			
Adjusted EBITDA Margin	15.2%	15.1%	14.9%	11.3%	14.2%			

#### Non-GAAP Reconciliation: Guidance

Xylem Inc. Non-GAAP Reconciliation Guidance (\$ Millions, except per share amounts)

#### Illustration of Mid Point Guidance

445

(111)

334

185.8

1.80

		FY '11					3	FY '12			
	As Reported	Adjustments	Adjusted	Adjustments	Normal	zed	As Reported	Adjustments		Adjusted	
Total Revenue	3,803	Par. 2. 2. 1. P	3,803	<del>20</del>	3,	303	3,950	27		3,950	
Segment Operating Income	503	29	a 532	(8)	d	524	577	8	h	585	
Segment Operating Margin	13.2%		14.09	á	1	3.8%	14.6%			14.8%	
Corporate Expense	108	(58)	b50	20	e	70	81	(10)	h,	71	
Operating Income	395	87	482	(28)	850. 1	454	496	18		514	
Operating Margin	10.4%	M	12.7%	V - William - 11 - 11 - 11	1	L.9%	12.6%			13.0%	
Interest Expense	(17)		(17)	(39)	f	(56)	(51)			(51)	

470

(111)

359

(67)

16

(51)

(0.27)

403

(95)

308

185.3

a One time separation costs incurred at the segment level

Other Non-Operating Income (Expense)

- b One time separation costs incurred at the corporate level c Net tax impact of above items, plus the addition of 2011 special tax items
- d Incremental stand alone costs to be incurred in 2012 at the segment level (\$8M)
- e Incremental stand alone costs to be incurred in 2012 at the corporate level (\$20M)
- f Incremental interest expense on long-term debt to be incurred in 2012 g Tax impact of incremental interest expense and stand alone costs to be incurred in 2012
- h Expected one time separation costs of \$8M and \$10M to be incurred at the segments and headquarters, respectively.

383

(104)

279

185.3

87

(7)

80

0.43

i  $\;$  Tax impact of one time separation costs expected to be incurred in 2012.



18

(5)

13

463

(116)

347

185.8

2012 Guidance

Income before Taxes

Diluted Shares

Diluted EPS

Provision for Income Taxes



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